



Hogan Preparatory Academy

Hogan Preparatory Academy Board of Directors Meeting

Date and Time

Monday December 16, 2024 at 5:30 PM CST

Location

Notice is hereby given that the Hogan Preparatory Academy Board will conduct a Board Meeting at 5:30 PM on Monday, December 16, 2024 at Hogan Preparatory Academy Main Office, at 1331 E Meyer Boulevard, Kansas City, MO.

Join Zoom Meeting

<https://us02web.zoom.us/j/81022328029?pwd=2LYgsKoGdTDYcCciwzcVu2gky5M4rM.1>

Meeting ID: 810 2232 8029

Passcode: 410676

Agenda

	Purpose	Presenter	Time
I. Opening Items			5:30 PM
Opening Items			
A. Record Attendance and Guests		Dr. Danielle Binion	1 m
Quorum Established			
B. Call the Meeting to Order		Dr. Danielle Binion	1 m
C. Adoption of Agenda	Vote	Dr. Danielle Binion	1 m
D. Comments from Public		Dr. Danielle Binion	3 m

	Purpose	Presenter	Time
E. Comments from the Board President		Dr. Danielle Binion	5 m
F. Comments from the Executive Director		LaDonna Johnson	10 m
II. Consent Agenda			5:51 PM
A. Approve October 28, 2024 Minutes	Approve Minutes	Danielle Binion	1 m
B. Approve November 6, 2024 Minutes	Approve Minutes	Dr. Danielle Binion	1 m
C. Approve December 6, 2024 minutes	Approve Minutes	Dr. Danielle Binion	1 m
D. HPA BOD December HR Report	Vote		5 m
III. Old Business			5:59 PM
A. KLS Refinancing	Vote	Jeff White	10 m
IV. Finance Committee			6:09 PM
A. HPA Finance Committee Report	Vote	Eva Spilker	10 m
B. Approve Expenses	Vote	Dr. Danielle Binion	1 m
C. HPA Financial Audit	Vote	Marr & Company	10 m
V. Academic Committee Report			6:30 PM
A. HPA Academic Committee Report	Vote	Dr. Tamara Burns	10 m
VI. HPA Governance Committee			6:40 PM
A. Approve HPA Policies Changes and Updates	Vote	Dr. Annelise Thurber	10 m
VII. New Business			

	Purpose	Presenter	Time
VIII. Calendar			6:50 PM
A. Upcoming Dates	Discuss	LaDonna Johnson	1 m
<ul style="list-style-type: none"> • January 6th HPA Staff return • January 7th HPA Scholars return • January 10th End of 1st Quarter • January 16th HPA BOD Finance Committee Meeting • January 17th Beginning of 2nd Quarter • January 20th Martin Luther King Jr Day---Schools and offices closed • February 12th HPA BOD Academic Committee Meeting • February 14th HPA BOD Governance Committee Meeting • February 20th HPA BOD Finance Committee Meeting • February 24th HPA BOD Meeting 			
IX. Closing Items			6:51 PM
A. Motion to Go into Closed Session	Discuss	Dr. Danielle Binion	60 m
<p>RSMo § 610.021. Closed meetings and closed records authorized when, exceptions, sunset dates for certain exceptions (1) Legal actions, causes of action or litigation involving a public governmental body and any confidential or privileged communications between a public governmental body or its representatives and its attorneys.... 3) Hiring, firing, disciplining or promoting of particular employees by a public governmental body when personal information about the employee is discussed or recorded.....(13) Individually identifiable personnel records, performance ratings or records pertaining to employees or applicants for employment.</p>			
B. Motion to Adjourn to General Session	Vote	Dr. Danielle Binion	5 m
C. Adjourn Meeting	Vote	Dr. Danielle Binion	1 m

Coversheet

Approve October 28, 2024 Minutes

Section: II. Consent Agenda
Item: A. Approve October 28, 2024 Minutes
Purpose: Approve Minutes
Submitted by:
Related Material:
Minutes for Hogan Preparatory Academy Board of Directors Meeting on October 28, 2024

DRAFT



Hogan Preparatory Academy

Minutes

Hogan Preparatory Academy Board of Directors Meeting

Date and Time

Monday October 28, 2024 at 5:30 PM

Location

Notice is hereby given that the Hogan Preparatory Academy Board will conduct a Board Meeting at 5:30 PM on Monday, October 28, 2024 at Hogan Preparatory Academy Main Office, at 1331 E Meyer Boulevard, Kansas City, MO.

Join Zoom Meeting

<https://us02web.zoom.us/j/81022328029?pwd=2LYgsKoGdTDYcCciwzcVu2gky5M4rM.1>

Meeting ID: 810 2232 8029

Passcode: 410676

Directors Present

Daniel Smith (remote), Danielle Binion (remote), Erin Lenihan (remote), Joel Ritchie (remote), Natalie Lewis (remote), Pokam Ngomsi (remote)

Directors Absent

None

Guests Present

Andrea Robinson (remote), Annelise Thurber (remote), Eva Spilker (remote), Janice Thomas, Jeff White (remote), LaDonna Johnson (remote), Mary Esselman (remote), Mike Jones (remote), Phil Lascuola (remote), Simone Chambers (remote), Tara Adams (remote)

I. Opening Items

A.

Record Attendance and Guests

B. Call the Meeting to Order

Daniel Smith called a meeting of the board of directors of Hogan Preparatory Academy to order on Monday Oct 28, 2024 at 5:38 PM.

C. Adoption of Agenda

Erin Lenihan made a motion to Adopt the agenda.

Natalie Lewis seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

Daniel Smith Aye
Danielle Binion Aye
Pokam Ngomsi Aye
Erin Lenihan Aye
Natalie Lewis Aye
Joel Ritchie Aye

D. Comments from Public

E. Comments from the Board President

F. Comments from the Executive Director

Ladonna Johnson, ED:

- Lead to Read partnership with Alpha Phi Alpha at elementary school; needs 2 or 3 more volunteers; Dr. Lewis will like to volunteer
- Dr. Mary Esselman: provided updates about scholars at OB.
 - Capstone dates: 12/3-12/13

II. Consent Agenda

A. Approve August 26, 2024 Minutes

Natalie Lewis made a motion to approve the minutes from Hogan Preparatory Academy Board of Directors Meeting on 08-26-24.

Erin Lenihan seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

Natalie Lewis Aye
Pokam Ngomsi Aye
Erin Lenihan Aye
Joel Ritchie Aye
Danielle Binion Aye

Roll Call

Daniel Smith Aye

B. HPA BOD October HR Report

Daniel Smith made a motion to Approve the HPA BOD October HR Report.

Erin Lenihan seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

Natalie Lewis Aye

Pokam Ngomsi Aye

Erin Lenihan Aye

Daniel Smith Aye

Joel Ritchie Aye

Danielle Binion Aye

III. Academic Committee Report

A. HPA Academic Committee Report

Natalie Lewis made a motion to Approve the HPA Academic Committee Report.

Pokam Ngomsi seconded the motion.

Dr. Tamara Burns, RD, presented the report:

- Climate & culture-great
- APR for 2024 is 67.5%; up from last year
- Teamwork and Board support--greatly appreciated

The board **VOTED** to approve the motion.

Roll Call

Danielle Binion Aye

Pokam Ngomsi Aye

Natalie Lewis Aye

Erin Lenihan Aye

Joel Ritchie Aye

Daniel Smith Aye

IV. Finance Committee

A. HPA Finance Committee Report

Natalie Lewis made a motion to Approve HPA Finance Committee Report.

Erin Lenihan seconded the motion.

Financials discussed.

The board **VOTED** to approve the motion.

Roll Call

Natalie Lewis Aye
Pokam Ngomsi Aye
Daniel Smith Aye
Danielle Binion Aye
Erin Lenihan Aye
Joel Ritchie Aye

B. Approve Expenses

Erin Lenihan made a motion to Approve Expenses.
Natalie Lewis seconded the motion.
The board **VOTED** to approve the motion.

Roll Call

Pokam Ngomsi Aye
Danielle Binion Aye
Daniel Smith Aye
Natalie Lewis Aye
Joel Ritchie Aye
Erin Lenihan Aye

V. New Business

A. HPA SPED Compliance

Daniel Smith made a motion to Approve the HPA SPED Compliance Plan.
Natalie Lewis seconded the motion.
The board **VOTED** to approve the motion.

Roll Call

Natalie Lewis Aye
Danielle Binion Aye
Pokam Ngomsi Aye
Erin Lenihan Aye
Joel Ritchie Aye
Daniel Smith Aye

B. KLS Refinancing

Jeff White, CCM: presented a plan.
BOD recommended to table until next BOD meeting.

C. KCPS Bond

The BOD agreed to table until a special board meeting.

VI. Closing Items

A. Motion to Go into Closed Session

Daniel Smith made a motion to Go Into General Session with no action to be taken RSMo § 610.021. Closed meetings and closed records authorized when, exceptions, sunset dates for certain exceptions (1) Legal actions, causes of action or litigation involving a public governmental body and any confidential or privileged communications between a public governmental body or its representatives and its attorneys.... 3) Hiring, firing, disciplining or promoting of particular employees by a public governmental body when personal information about the employee is discussed or recorded.....(13) Individually identifiable personnel records, performance ratings or records pertaining to employees or applicants for employment.

Natalie Lewis seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

Pokam Ngomsii Aye
Erin Lenihan Aye
Natalie Lewis Aye
Joel Ritchie Aye
Daniel Smith Aye
Danielle Binion Aye

B. Motion to Adjourn to General Session

Daniel Smith made a motion to Return to General Session with no action taken.

Natalie Lewis seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

Danielle Binion Aye
Natalie Lewis Aye
Joel Ritchie Aye
Pokam Ngomsii Aye
Daniel Smith Aye
Erin Lenihan Aye

C. Adjourn Meeting

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:47 PM.

Respectfully Submitted,
Daniel Smith

Coversheet

Approve November 6, 2024 Minutes

Section: II. Consent Agenda
Item: B. Approve November 6, 2024 Minutes
Purpose: Approve Minutes
Submitted by:
Related Material:
Minutes for Hogan Preparatory Academy Board of Directors Special Meeting on November 6, 2024

DRAFT



Hogan Preparatory Academy

Minutes

Hogan Preparatory Academy Board of Directors Special Meeting

Date and Time

Wednesday November 6, 2024 at 6:30 PM

Location

Notice is hereby given that the Hogan Preparatory Academy Board of Directors will conduct a Special Board Meeting at 6:30PM on Wednesday, November 6, 2024 at Hogan Preparatory Academy Main Office, at 1331 E Meyer Boulevard, Kansas City, MO. This meeting is virtual:

Join Zoom Meeting

<https://us02web.zoom.us/j/82258698738?pwd=UkVhsXCtsP95CZKsdOvbfmRtswaCMA.1>

Meeting ID: 822 5869 8738

Passcode: 556195

One tap mobile

+13017158592,,82258698738#,,,,*556195# US (Washington DC)

+13052241968,,82258698738#,,,,*556195# US

Dial by your location

• +1 312 626 6799 US (Chicago)

• +1 346 248 7799 US (Houston)

Meeting ID: 822 5869 8738

Passcode: 556195

Find your local number: <https://us02web.zoom.us/j/82258698738?pwd=UkVhsXCtsP95CZKsdOvbfmRtswaCMA.1>

Directors Present

Daniel Smith (remote), Danielle Binion (remote), Erin Lenihan (remote), Joel Ritchie (remote), Natalie Lewis (remote), Pokam Ngomsi (remote)

Directors Absent

None

Guests Present

Dana Cutler (remote), Janice Thomas, LaDonna Johnson (remote), Ladonna Johnson (remote)

I. Opening Items

A. Record Attendance and Guests

B. Call the Meeting to Order

Danielle Binion called a meeting of the board of directors of Hogan Preparatory Academy to order on Wednesday Nov 6, 2024 at 6:32 PM.

C. Adoption of Agenda

Natalie Lewis made a motion to Adopt the agenda.

Danielle Binion seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

Danielle Binion Aye

Erin Lenihan Aye

Daniel Smith Aye

Joel Ritchie Aye

Pokam Ngomsi Aye

Natalie Lewis Aye

D. Comments from Public

E. Comments from the Board President

F. Comments from the Executive Director

II. Old Business

A. KCPS Bond

Natalie Lewis made a motion to to approve the recommendation as presented and to participate in the upcoming bond election in April, 2025.

Danielle Binion seconded the motion.

The board **VOTED** to approve the motion.

Coversheet

HPA BOD December HR Report

Section: II. Consent Agenda
Item: D. HPA BOD December HR Report
Purpose: Vote
Submitted by:
Related Material: December HR Report.pdf

Last Name	First Name	Campus	Position	Start Date
Brown	Roy	HS	High School Social Studies	12/10/2024
Hankins	Stephanie	MS	ELA Teacher	12/16/2024
Johnson	Kyle	HS	Building Substitute Teacher	12/5/2024
Givens	Imani	ES	SPED Teacher of Service	12/3/2024
Brown	Alexis	HS	ELA Teacher High School	12/2/2024
Sunarjo	Kim	HS	High School Math	11/21/2024
Jackson	Marterius	HS	Substitute Roster Teacher As Needed	10/21/2024
Howe	Christopher	HS	History Gov & Social Studies Teacher	10/28/2024

Coversheet

KLS Refinancing

Section: III. Old Business
Item: A. KLS Refinancing
Purpose: Vote
Submitted by:
Related Material: Hogan Prep-Engagement Proposal-MA Work-072024.pdf



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July 20, 2024

Hogan Preparatory Academy
c/o Jamie Berry, School Finance Officer, EdOps
c/o Eva Spilker, Chief Financial Officer, Phalen Academies

Via Electronic Mail

Dear Jamie and Eva:

Thank you for your time meeting with me by phone yesterday! In follow-up to our discussion of a potential refinancing of Hogan Preparatory Academy's KLS loan (the Project), please find below our proposal to provide municipal advisory services with respect to one or more financings.

Understanding of the Project

We understand that Hogan Prep will require one or more financings to refinance the KLS loan by mid-2027 (and likely sooner) and wishes to engage Columbia Capital to serve as Hogan Prep's financial advisor for the financing(s).

Scope of Services Proposed

We propose to provide comprehensive financial advisory services to Hogan Prep related to the Project, including:

I) Diligence and Plan of Finance Development

- a. Identify one or more paths to refinancing the KLS loan, with a focus on qualifying the financing for a tax-exempt borrowing.
- b. Work closely with Hogan Prep staff to assess ideal timing, given the need to provide board education, prepare financial diligence and assess the impact of the KLS loan on cashflow.
- c. Provide board and committee education about potential alternatives, including the typical pros and cons and likely cost of each.
- d. Develop a financing calendar and term sheet identifying the key business expectations of a replacement for the KLS loan based upon the financing plan.

II) Bond Financing(s)

- a. If the financing will include a tax-exempt component, identify potential conduit issuers, bond underwriters, placement agents and bank purchasers for the bonds.
- b. If the financing will include only taxable components, identify potential bank purchasers for the loan.

- c. Serve as a resource to Hogan Prep staff reviewing term sheets, commitment letters and proposals provided by potential lenders/credit providers/underwriters and to lenders' bankers as they pursue required credit approvals and negotiating the terms and conditions of such term sheets/commitment letters with these parties.
- d. Provide analytics to Hogan Prep staff with respect to the financial terms of such term sheets/commitment letters/contemplated financings.
- e. Coordinate the engagement of required professionals to ensure timely execution of the financing(s), including bond counsel, borrower's counsel, bond trustees, bond underwriters, disclosure counsel and others.
- f. Review and comment upon legal documents required to effect the financing(s), advocating for the financial and operating interests of Hogan Prep.
- g. Coordinate the timely closing of the bonds/funding of the loans in conjunction with various legal counsel.
- h. As requested, make presentations to Hogan Prep board and committees, staff, and other project stakeholders regarding the financings.

Our scope of work does not include preparation of bond offering documents (although we will review and comment on such work) or serving as swap advisor.

If desired by Hogan Prep, Columbia Capital is available to provide post-issuance compliance services for the financing, consistent with IRS best practices and as may be required by Hogan Prep's lenders/bondholders.

Project Team

James Prichard and I will maintain day-to-day responsibility for executing the scope of services identified above and will be your primary contacts for the engagement. Deric Marr-Andrews will provide key analytical and administrative support to the transaction. Although Jim and I will be primarily responsible for completing the scope of services, the entire resources of our firm are available to Hogan Preparatory as needed.

Municipal Advisor Rules

Commencing July 1, 2014, any individual or firm providing "advice" to a governmental entity or an obligated party, such as Hogan Prep, with respect to municipal bonds, municipal swaps and derivatives and the investment of municipal bond proceeds is required by Federal law to register with the US Securities and Exchange Commission (SEC) and the Municipal Securities Rulemaking Board (MSRB). We expect that all or a portion of our engagement with Hogan Prep would constitute "advice" under Federal law.

Columbia Capital Management, LLC is a municipal advisor registered with the SEC and MSRB. Our advisory staff members are also registered as required by law. The details of our registration filings may be found on the SEC's EDGAR on-line system.

As part of our engagement, Columbia Capital will serve as Hogan Prep's "Independent Registered Municipal Advisor" (IRMA) as needed. Hogan Prep may represent to other

municipal market participants that it has engaged a registered municipal advisor to provide it with advice with respect to municipal bonds, municipal swaps and derivatives and the investment of municipal bond proceeds.

Fee Proposal

For the services identified herein, we propose a fixed-fee, contingent upon the successful closing of a replacement financing(s) of (a) \$75,000 if a single series of bonds/single loan financing is executed or (b) \$87,000 if multiple series of bonds/multiple loan financings are executed more or less concurrently.

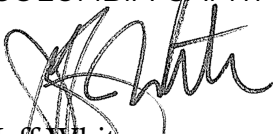
In addition to the transaction fees detailed above, Columbia Capital will seek on a periodic basis (not more frequently than monthly) reimbursement for reasonable actual out-of-pocket costs incurred while executing the scope of service. As our proposed engagement team is Kansas City-based, we do not expect to incur material out-of-pocket costs.

In the event Hogan Prep desires to engage Columbia Capital for post-issuance compliance services, we propose a one-time set-up fee of \$3,500 per series of bonds plus an annual fee of \$1,300 per series.

Finally, Columbia Capital proposes to provide investment advice on the proceeds of any borrowing (which, in this case, would likely consist solely of a debt service reserve fund, if any) for a fee of \$750 per month per account managed, billed monthly in arrears.

Thank you for your consideration.

Respectfully submitted,
COLUMBIA CAPITAL MANAGEMENT, LLC


Jeff White
Managing Member

ACKNOWLEDGED AND ACCEPTED

Hogan Preparatory Academy hereby acknowledges and accepts the terms of this proposal as of the date first set forth above.

Name:

Its:



6700 Antioch
Suite 250
Merriam, Kansas 66204

STANDARD DISCLOSURES

Date: July 20, 2024

Client: Hogan Preparatory Academy

INTRODUCTION

The Municipal Securities Rulemaking Board (MSRB) has promulgated regulations impacting the way municipal advisors interact with their clients. In compliance with those regulations, Columbia Capital Management, LLC (Columbia Capital) offers the following disclosures (Standard Disclosures).

These Standard Disclosures are provided to you in accordance with MSRB Rule G-42(b). Please confirm receipt of these Standard Disclosures by email confirmation or other written confirmation method that we can retain for our records.

MUNICIPAL ADVISOR CERTIFICATION

Columbia Capital is a municipal advisor as defined by the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010. As of the date listed above, Columbia Capital has fully complied with the municipal advisor registration requirements of both the US Securities and Exchange Commission (SEC) and the MSRB, both for the firm and for its employees engaged in municipal advisory activities.

CONFLICTS OF INTEREST

As of the date listed above, Columbia certifies that it has no known actual or perceived material conflicts of interest related to our work for you.

AFFILIATES

Columbia Capital does not have any affiliate that provides any advice, services, or products to or on behalf of your organization that is directly related to the municipal advisory activities to be performed by Columbia Capital.

NO PAYMENTS BY COLUMBIA CAPITAL

Columbia Capital has not made any payments, directly or indirectly, to obtain or retain this engagement to perform municipal advisory activities for your organization.



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Suite 250
Merriam, Kansas 66204

NO PAYMENTS TO COLUMBIA CAPITAL

Columbia Capital has not received any payments from a third party to enlist a recommendation by Columbia Capital to your organization of its services, any municipal securities transaction or any municipal financial product.

NO FEE-SPLITTING ARRANGEMENTS

Columbia Capital has not entered into any fee-splitting arrangements involving your organization with any provider of investments or services to your organization.

THIRD-PARTY PAYMENTS

Columbia's general practice is not to accept payments from third-parties related to our work for your organization. On occasion, it may be more convenient for you to require a third-party to pay us for our work for you. In any case where a third party will pay us in connection with our engagement with you, we will disclose all such payments to you in writing in advance.

CONSIDERATIONS RELATED TO FEES

The MSRB has determined that the method of calculation of the fees paid by issuers and obligated persons to municipal advisors can lead to incentives for the municipal advisor that differ from yours. Regardless of the method, however, the fees we charge are not permitted to be excessive given the scope of the engagement. The paragraphs below describe the different incentives our common fee methods may create. In addition, Columbia Capital mitigates these concerns related to fees through its adherence to its fiduciary duty, which includes an obligation to deal honestly and act in your best interests without regard to Columbia Capital's financial or other interests.

In the event our fee is **contingent** upon the successful outcome of the engagement (typically, the successful closing of a financing transaction), our incentive is to both complete the transaction and to do so quickly. In certain circumstances completion of the transaction may not be in your best interest.

In the event our fee is **contingent** upon the successful outcome of the engagement (typically, the successful closing of a financing transaction) and is **variable**, calculated on the size of transaction, our incentives are to complete the transaction, to do so quickly and to increase the size of the transaction. In certain circumstances, completing the transaction and increasing its size may not be in your best interest.

In the event our fee is **hourly**, our incentive is to both take longer to complete the engagement and to spend more time working on it. Delays in completion of an engagement or additional fees due to the amount of time expended may not be in your best interest.



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In the event our fee is a **fixed** amount, our incentive is to complete the engagement more quickly and to limit our time investment in completing the engagement. Because the fixed fee is paid regardless of the outcome, you may incur fees without assurance of a successful outcome.

In the event we provide both **municipal and investment advisory services** to you, our incentive is to increase the size of the transaction to provide us with more proceeds to invest and earn investment adviser fees on those proceeds. Engaging a single firm to provide both advisory services may not be in your best financial interest.

The mode and amount of our fee will be disclosed in the documentation of our engagement with you.

LEGAL OR DISCIPLINARY MEASURES

Neither Columbia Capital nor any representative of Columbia Capital has been subject to any legal or disciplinary event that is material to the evaluation of Columbia Capital or the integrity of our management or advisory personnel.

COMPLAINTS

As a regulated entity, we are obligated to provide our municipal advisory clients annual disclosures pursuant to MSRB Rule G-10. No action is required on your part. Please find our required disclosures below:

- Columbia is registered as a municipal advisor with the U.S. Securities and Exchange Commission and the MSRB
- the MSRB's website is www.msrb.org
- the MSRB makes available on its website a brochure for municipal issuers and borrowers describing the protections that may be provided by the MSRB to issuers and borrowers, MSRB's rules and how to file a complaint with an appropriate regulatory authority. That brochure can be found here: <http://www.msrb.org/~media/Files/Resources/MSRB-MA-Clients-Brochure.ashx>



6700 Antioch
Suite 250
Merriam, Kansas 66204

Additionally, you may address concerns or complaints to our chief compliance officer by emailing ccm_compliance@columbiacapital.com.

QUESTIONS

Please direct any questions about these Standard Disclosures to:

Stacey Walter
Compliance Officer
Columbia Capital Management, LLC
6700 Antioch, Suite 250
Merriam, Kansas 66204
913-312-8057
swalter@columbiacapital.com

Coversheet

HPA Finance Committee Report

Section: IV. Finance Committee
Item: A. HPA Finance Committee Report
Purpose: Vote
Submitted by:
Related Material: HP - Monthly Presentation - November 2024 FINAL.pdf

HOGAN
PREP ACADEMY



November 2024 Financials

PREPARED **DEC'24** BY



- **Executive Summary**
- **Cash Forecast**
- **Key Performance Indicators**
- **Forecast Overview**
- **Annotated Financials**
- **Monthly Projections**
- **Balance Sheet**

Executive Summary

- HPA closed out November 2024 with a projected YE cash balance of \$9.52M, \$818k above budget. Days of Cash sits at 190 days.
- Revenue
 - We have seen slight improvement in our full year revenue forecast due to an increase in DESE's per ADA payment. We moved from a forecast of \$12,850 to \$13,000 per ADA. DESE is currently paying out around \$13,360, but they have still not finalized the amount for the year, so we remain a bit conservative for now.
 - Our current variance (vs. budget) sits \$56k below budget, so an additional improvement in the per ADA payment should bring us back in line with the full year budget.

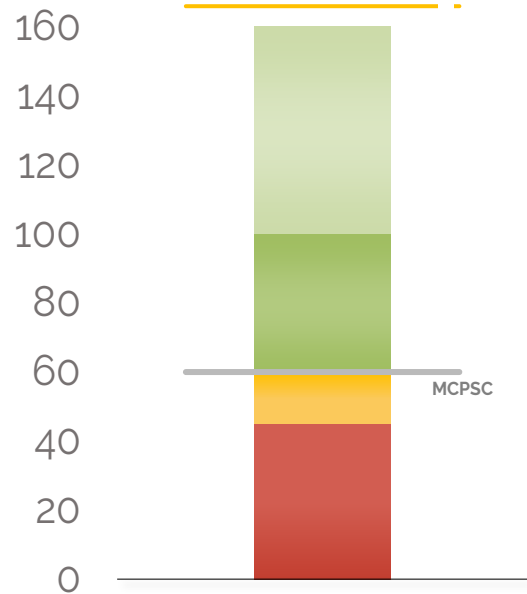
Executive Summary

- **Expenses**
 - From an operating perspective, expenses continue to be in line with budget. We are running under budget in several categories and will be evaluating the potential to reduce our full year forecast in the March timeframe.
- **Net Income**
 - From an operating budget perspective, Net Income has improved from (\$1,518,817) to (\$1,194,963). As a reminder, this includes a \$1.5M placeholder for a potential legal settlement. Should those funds not be used, HPA would be back in the black for the year (operating budget).
- **FY24 Audit** – Clark Hanner from Marr & Co. will be presenting the FY24 audit at the 12/16/24 board meeting. The audit documentation will be forwarded to the board for review prior to the meeting.

Key Performance Indicators

Days of Cash

Cash balance at year-end divided by average daily expenses

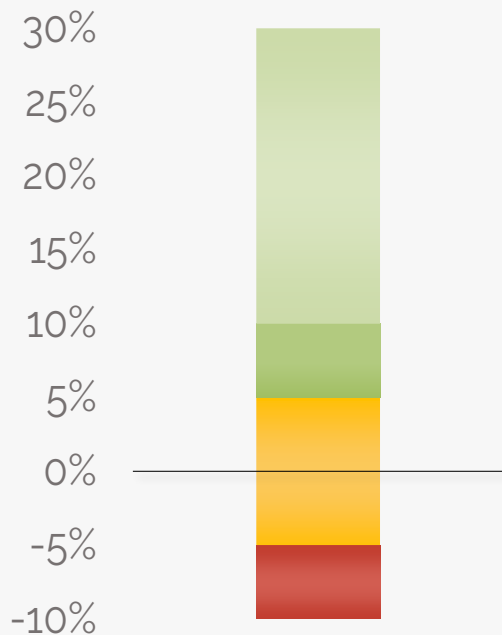


190 DAYS OF CASH AT YEAR'S END

The school will end the year with 190 days of cash. This is above the recommended 60 days, and 10 more day(s) than last month

Gross Margin

Revenue less expenses, divided by revenue

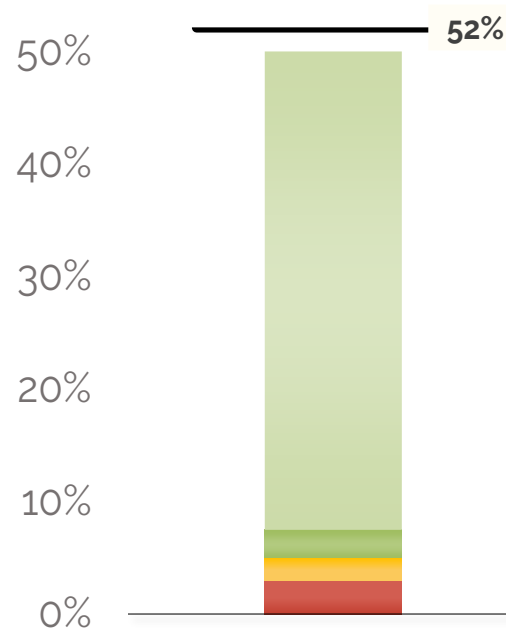


-12.2% GROSS MARGIN

The forecasted net income is -\$2.0m, which is \$810k above the budget. It yields a -12.2% gross margin.

Fund Balance %

Forecasted Ending Fund Balance / Total Expenses

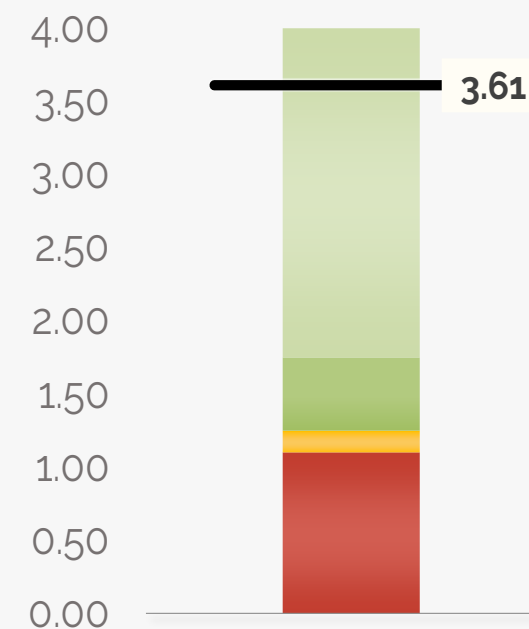


52.13% AT YEAR'S END

The school is projected to end the year with a fund balance of \$9,526,041. Last year's fund balance was \$11,511,484.

DSCR

Amount of cash flow available to meet annual interest and principal payments on debt



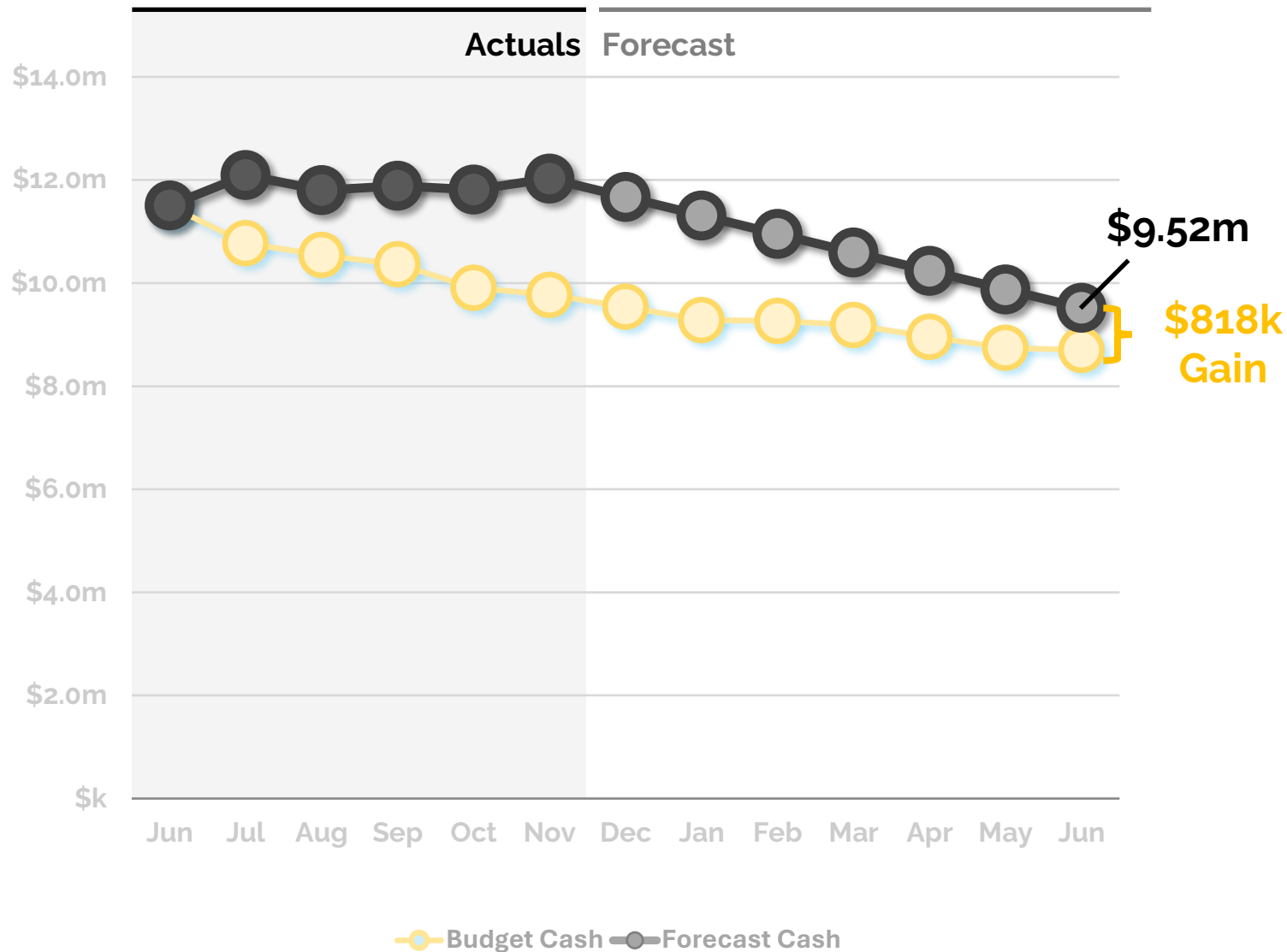
DSCR IS 3.61

Debt Service Coverage Ratio is defined by the school's bank covenants.

Cash Forecast

190 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$9.5m**, **\$818k** above budget.



Forecast Overview

	Forecast	Budget	Variance	Variance Graphic	Comments
Revenue	\$16.3m	\$16.3m	-\$56k		Use of prior year WADA and an increase in DESE's per ADA payment for the year has helped us overcome a potential State funding deficit due to lower enrollment and lower attendance.
Expenses	\$18.3m	\$19.1m	\$867k		We are running below budget in several expense categories including salaries/benefits and Office/Bus expense. And we have over \$500K in expense reduction on the KLS loan payments for FY25.
Net Income	-\$2m	-\$2.8m	\$810k		Current expense savings are more than offsetting our revenue deficit, returning \$810k to the bottom line.
Cash Flow Adjustments	-0	0	-0		
Change in Cash	-\$2m	-\$2.8m	\$810k		

	<i>Actual</i>	<i>Budget</i>	<i>Variance</i>	<i>Forecast</i>	<i>Budget</i>	<i>Variance</i>	<i>Remaining</i>	<i>Rem %</i>
Revenue								
Local Revenue	585,441	562,442	22,999	1,319,780	1,308,780	11,000	734,339	56%
State Revenue	4,979,854	4,643,556	336,298	11,820,885	12,111,767	(290,882)	6,841,031	58%
Federal Revenue	769,631	597,429	172,202	1,954,882	1,852,108	102,774	1,185,251	61%
Private Grants and Donations	140,330	139,000	1,330	695,000	695,000	(0)	554,670	80%
Earned Fees	489,203	112,821	376,382	496,885	376,070	120,815	7,682	2%
Total Revenue	6,964,460	6,055,249	909,211	16,287,433	16,343,725	(56,292)	9,322,974	①
Expenses								
Salaries	2,834,655	2,900,575	65,920	6,763,996	6,961,380	197,384	3,929,341	58%
Benefits and Taxes	796,895	906,161	109,267	1,977,271	2,174,787	197,516	1,180,377	60%
Staff-Related Costs	87,885	23,913	(63,972)	124,590	57,390	(67,200)	36,705	29%
Occupancy Service	627,167	673,735	46,568	1,611,268	1,616,963	5,695	984,101	61%
Student Expense, Direct	519,627	560,480	40,852	1,451,618	1,345,151	(106,467)	931,990	64%
Student Expense, Food	90,882	225,000	134,118	750,000	750,000	0	659,118	88%
Office & Business Expense	1,237,239	1,682,766	445,527	3,885,421	4,038,639	153,217	2,648,182	68%
Transportation	57,205	276,551	219,346	918,231	918,231	0	861,027	94%
Total Ordinary Expenses	6,251,555	7,249,180	997,625	17,482,396	17,862,542	380,145	11,230,841	64%
Interest	197,620	532,092	334,472	790,480	1,277,020	486,540	592,860	75%
Total Extraordinary Expenses	197,620	532,092	334,472	790,480	1,277,020	486,540	592,860	75%
Total Expenses	6,449,175	7,781,272	1,332,097	18,272,876	19,139,562	866,685	11,823,701	②
Net Income	515,285	(1,726,023)	2,241,308	(1,985,443)	(2,795,837)	810,394	(2,500,728)	③
Cash Flow Adjustments	8,355	-	8,355	(0)	-	(0)	(8,355)	④
Change in Cash	523,640	(1,726,023)	2,249,663	(1,985,443)	(2,795,837)	810,394	(2,509,083)	⑤

① REVENUE: \$56K BEHIND

Use of PWADA + an increase in DESE per ADA payment; ESSER III funds rec'd in FY24 vs. FY25

② EXPENSES: \$867K AHEAD

Current 'savings' in salaries/benefits and Office/Bus expense as well as lowered loan payments to KSL are helping to offset revenue deficit above.

③ NET INCOME: \$810K ahead

④ CASH ADJ: \$0K BEHIND

⑤ NET CHANGE IN CASH: \$810K AHEAD

Actual

Forecast

Income Statement	<i>Jul</i>	<i>Aug</i>	<i>Sep</i>	<i>Oct</i>	<i>Nov</i>	<i>Dec</i>	<i>Jan</i>	<i>Feb</i>	<i>Mar</i>	<i>Apr</i>	<i>May</i>	<i>Jun</i>	<i>TOTAL</i>
Revenue													
Local Revenue	154,741	111,523	97,218	92,541	129,418	104,906	104,906	104,906	104,906	104,906	104,906	104,906	1,319,780
State Revenue	1,007,545	1,020,143	965,062	980,404	1,006,700	977,290	977,290	977,290	977,290	977,290	977,290	977,290	11,820,885
Federal Revenue	56,562	5,302	260,537	76,212	371,019	169,322	169,322	169,322	169,322	169,322	169,322	169,322	1,954,882
Private Grants and Donations	1,000	0	135,000	0	4,330	79,239	79,239	79,239	79,239	79,239	79,239	79,239	695,000
Earned Fees	332,630	117,654	32,892	5,677	350	1,097	1,097	1,097	1,097	1,097	1,097	1,097	496,885
Total Revenue	1,552,478	1,254,622	1,490,709	1,154,835	1,511,817	1,331,853	1,331,853	1,331,853	1,331,853	1,331,853	1,331,853	1,331,853	16,287,433
Expenses													
Salaries	505,770	565,535	646,710	572,403	544,237	561,334	561,334	561,334	561,334	561,334	561,334	561,334	6,763,996
Benefits and Taxes	147,963	149,600	183,812	162,534	152,986	168,625	168,625	168,625	168,625	168,625	168,625	168,625	1,977,271
Staff-Related Costs	6,139	552	125,033	-46,855	3,016	5,244	5,244	5,244	5,244	5,244	5,244	5,244	124,590
Occupancy Service	119,747	87,951	144,300	156,839	118,329	140,586	140,586	140,586	140,586	140,586	140,586	140,586	1,611,268
Student Expense, Direct	63,509	182,231	108,201	65,282	100,404	133,141	133,141	133,141	133,141	133,141	133,141	133,141	1,451,618
Student Expense, Food	56,078	0	0	34,804	0	94,160	94,160	94,160	94,160	94,160	94,160	94,160	750,000
Office & Business Expense	61,486	569,695	200,386	40,593	365,079	378,312	378,312	378,312	378,312	378,312	378,312	378,312	3,885,421
Transportation	2,155	0	8,470	46,579	0	123,004	123,004	123,004	123,004	123,004	123,004	123,004	918,231
Total Ordinary Expenses	962,848	1,555,565	1,416,912	1,032,179	1,284,051	1,604,406	1,604,406	1,604,406	1,604,406	1,604,406	1,604,406	1,604,406	17,482,396
Operating Income	589,630	-300,943	73,796	122,655	227,766	-272,553	-272,553	-272,553	-272,553	-272,553	-272,553	-272,553	-1,194,963
Extraordinary Expenses													
Interest	0	0	0	197,620	0	84,694	84,694	84,694	84,694	84,694	84,694	84,694	790,480
Total Extraordinary Expenses	0	0	0	197,620	0	84,694	84,694	84,694	84,694	84,694	84,694	84,694	790,480
Total Expenses	962,848	1,555,565	1,416,912	1,229,799	1,284,051	1,689,100	1,689,100	1,689,100	1,689,100	1,689,100	1,689,100	1,689,100	18,272,876
Net Income	589,630	-300,943	73,796	-74,964	227,766	-357,247	-357,247	-357,247	-357,247	-357,247	-357,247	-357,247	-1,985,443
Cash Flow Adjustments	852	6,716	12,218	-135	-11,296	-1,194	-1,194	-1,194	-1,194	-1,194	-1,194	-1,194	0
Change in Cash	590,482	-294,227	86,014	-75,099	216,469	-358,440	-358,440	-358,440	-358,440	-358,440	-358,440	-358,440	-1,985,443
Ending Cash	12,095,269	11,801,043	11,887,057	11,811,958	12,028,427	11,669,987	11,311,546	10,953,106	10,594,666	10,236,225	9,877,785	9,519,344	

Monthly Financials



QUESTIONS?

Please contact your EdOps Finance Team:

Jamie Berry

jamie@ed-ops.com

816-444-1530

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Coversheet

Approve Expenses

Section: IV. Finance Committee
Item: B. Approve Expenses
Purpose: Vote
Submitted by:
Related Material: 2024.11 HPA Accounts Payable.pdf
2024.11 HPA Check Register.pdf



Accounts Payable

As of 11/30/2024

Hogan Preparatory Academy

PAYEE: ALL		STATUS: -- All --		REPORT DATE: 12/5/2024 2:42:10 PM ET						
GL CODE: ALL										
Invoice #	Incur Date	Invoice Date	Status	Check Date	Check or Trans. #	Payee/Account	GL code	Amount	Memo	Amount
1025	7/1/2023	7/1/2023	On Hold			SSKC Educational Support Hogan Preparatory Academy	10 2542 6333 6910 3 00000 000	\$16,666.67	ES Rent	\$16,666.67
20230823-732.26	9/1/2023	8/23/2023	On Hold			AT&T 816 A68-0701 502 4	10 2542 6361 0100 3 00000 000	\$28,878.90	AT&T Phone Service	\$28,878.90
JF1401	11/1/2024	5/7/2024	Funds Transferring			Yondr Inc. Hogan Preparatory Academy	10 1131 6411 3945 4 40001 000	\$3,000.00	MS Bags	\$3,000.00
20240606-0.00	9/1/2024	6/6/2024	On Hold			EVERGY 1817966410	10 2542 6481 6910 3 00000 000	\$0.00	Paid ACH!!!	\$0.00
20240618-0.00	7/1/2024	6/18/2024	On Hold			Spire 4546949383	10 2542 6482 6910 3 00000 000	\$0.00	Gas - Agnes bldg	\$0.00
INV11902	11/1/2024	7/1/2024	Funds Transferring			Zearn Hogan Preparatory Academy	10 1131 6411 3945 4 40001 000	\$3,260.40	Instructional Supplies- SY 24-25 Student Notes (6-8)	\$3,260.40
109	9/1/2024	7/17/2024	On Hold			TEACHERS LIKE ME Hogan Preparatory Academy	10 2642 6319 0100 3 00000 000	\$60,000.00	Teacher Recruitment Service	\$60,000.00
20240717-0.00	7/17/2024	7/17/2024	On Hold			Spire 4546949383	10 2542 6482 6910 3 00000 000	\$0.00	Gas - Agnes bldg	\$0.00
20240730-0.00	9/1/2024	7/30/2024	On Hold			EVERGY 7220973626	10 0 0 1935 3 000 00 000	\$0.00	Electric - 1331 Meyer 7-8 bldg PAID ACH!	\$0.00
20240806-1647.06	9/1/2024	8/6/2024	On Hold			EVERGY 5129607863	10 0 0 0 3 0 000	\$1,647.06	paid ach!!!	\$1,647.06
INV02044480	8/6/2024	8/6/2024	On Hold			BambooHR LLC 213946	10 2329 6319 0100 3 00000 000	\$0.00	Paid ACH!!	\$0.00
20240819-0.00	9/1/2024	8/19/2024	On Hold			Spire 4546949383	10 2542 6482 6910 3 00000 000	\$0.00	Gas - Agnes bldg	\$0.00

Invoice #	Incur Date	Invoice Date	Status	Check Date	Check or Trans. #	Payee/Account	GL code	Amount	Memo	Amount
20240819-126.01	11/1/2024	8/19/2024	On Hold			Spire 1211140287	10 0 0 1935 3 000 00 000	\$126.01	Gas - 1221 Meyer - Paid ACH!	\$126.01
20240822-2727.27	8/22/2024	8/22/2024	On Hold			JOHN WILEY & SONS. INC 7168044 0000	10 2213 6319 1935 3 00000 806	\$2,727.27		\$2,727.27
20240903-292.90	10/1/2024	9/3/2024	On Hold			Google Fiber 1369182824	10 2542 0000 0000 0 00000 000	\$292.90	Google Invoice - Auto Pay	\$292.90
20240903-403.32	10/1/2024	9/3/2024	On Hold			KANSAS CITY WATER SERVICES 000818962 0387577 9	10 2542 6335 1935 3 00000 000	\$403.32	Water - 1221 E Meyer	\$403.32
20240903-525.20	10/1/2024	9/3/2024	On Hold			KANSAS CITY WATER SERVICES 000177521 0189559 6	10 2542 0000 0000 0 00000 000	\$525.20	Paid ACH!!	\$525.20
20240905-0.00	10/1/2024	9/5/2024	On Hold			EVERGY 1817966410	10 2542 6481 6910 3 00000 000	\$0.00	Paid ACH!!!	\$0.00
20240905-1613.47	10/1/2024	9/5/2024	On Hold			EVERGY 5129607863	10 0 0 0 3 0 000	\$1,613.47	paid ach!!!	\$1,613.47
20240905-176.72	10/1/2024	9/5/2024	On Hold			KANSAS CITY WATER SERVICES 000177521 0189307 2	10 2542 6335 0100 3 00000 000	\$176.72	Water - 2803 E 51st St	\$176.72
20240905-52.60	10/1/2024	9/5/2024	On Hold			KANSAS CITY WATER SERVICES 000177521 0189306 0	10 2542 6335 0100 3 00000 000	\$52.60	Water - 2803 E 51st St	\$52.60
20240918-301.29	10/1/2024	9/18/2024	On Hold			Spire 6553557663	10 0 0 6910 3 0 00 0	\$301.29	Gas - 6409 Agnes - Paid ACH!	\$301.29
20240919-197.71	10/1/2024	9/19/2024	On Hold			Spire 4062106321	10 0 0 1935 3 000 00 000	\$197.71	Gas Serv - 1331 Meyer - Auto Pay!	\$197.71
20241003-2.90	10/3/2024	10/3/2024	On Hold			Google Fiber 1369182824	10 2542 0000 0000 0 00000 000	\$2.90	Google Invoice - Auto Pay	\$2.90
20241007-0.00	10/7/2024	10/7/2024	On Hold			EVERGY 1817966410	10 2542 6481 6910 3 00000 000	\$0.00	Paid ACH!!!	\$0.00
20241017-0.00	10/17/2024	10/17/2024	On Hold			Spire 4546949383	10 2542 6482 6910 3 00000 000	\$0.00	Gas - Agnes bldg	\$0.00

Invoice #	Incur Date	Invoice Date	Status	Check Date	Check or Trans. #	Payee/Account	GL code	Amount	Memo	Amount
20241017-176.48	11/1/2024	10/17/2024	On Hold			Spire 1211140287	10 0 0 1935 3 000 00 000	\$176.48	Gas - 1221 Meyer - Paid ACH!	\$176.48
20241017-2987.95	11/1/2024	10/17/2024	On Hold			Shutterfly Lifetouch,LLC Hogan Preparatory Academy	10 1411 6411 6910 3 00000 000	\$2,987.95	Yearbooks	\$2,987.95
20241017-382.29	10/17/2024	10/17/2024	On Hold			Spire 6553557663	10 0 0 6910 3 0 00 0	\$382.29	Gas - 6409 Agnes - Paid ACH!	\$382.29
120083	10/23/2024	10/23/2024	Funds Transferring			Industry Specific Solutions High School	10 1151 6391 1935 4 40001 000	\$3,785.60	Subs: Week ending 10/20/2024	\$3,785.60
116J-Y76T-N4T6	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$1.01)	Supplies	(\$1.01)
13PK-XLKD-NC9G	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$0.10)	Supplies	(\$0.10)
14HT-F6D7-MDPW	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$0.12)	Supplies	(\$0.12)
14HT-F6D7-MDXG	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$1.21)	Supplies	(\$1.21)
14MW-7RTR-MNJN	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$0.07)	Supplies	(\$0.07)
1CGQ-MHMT-LJ9P	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$2.36)	Supplies	(\$2.36)
1JKW-HTRD-MQXG	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$0.03)	Supplies	(\$0.03)
1JNP-CWGL-MP3Y	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$0.27)	Supplies	(\$0.27)
1KQL-4YJL-MFRV	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$0.34)	Supplies	(\$0.34)
1L1L-JVHJ-MRQJ	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$0.45)	Supplies	(\$0.45)

Invoice #	Incur Date	Invoice Date	Status	Check Date	Check or Trans. #	Payee/Account	GL code	Amount	Memo	Amount
1WQF-M3K1-MGXM	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$0.44)	Supplies	(\$0.44)
1WQF-M3K1-MGYK	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$0.19)	Supplies	(\$0.19)
1WW4-6YFV-N4RN	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$0.10)	Supplies	(\$0.10)
1XWJ-TGC9-MGR1	10/26/2024	10/26/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$0.17)	Supplies	(\$0.17)
20241028-6671.74	11/1/2024	10/28/2024	On Hold			EVERGY 9367290740	10 0 0 1935 3 000 00 000	\$6,671.74	Energy - 1331 Meyer - PAID ACH!	\$6,671.74
19TH-GCML-9V3P	11/3/2024	11/3/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$139.90)	Supplies	(\$139.90)
1RC3-KF1K-9LTC	11/3/2024	11/3/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	\$159.40	Supplies	\$159.40
20241103-292.90	11/3/2024	11/3/2024	On Hold			Google Fiber 1369182824	10 2542 0000 0000 0 00000 000	\$292.90	Google Invoice - Auto Pay	\$292.90
1LCP-T9D4-1RFG	11/4/2024	11/4/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	\$102.97	Supplies	\$102.97
24.1031.42	11/7/2024	11/7/2024	Funds Transferring			Global Psychological Hogan Preparatory Academy	10 1221 6319 1935 3 12210 000	\$0.00	SPED Serv	\$400.00
							10 1221 6319 3945 3 12210 000	\$400.00	SPED Services	
1MJY-CG9L-PVVT	11/8/2024	11/8/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	\$131.34	Supplies	\$131.34
1PMV-TLC4-H9GR	11/11/2024	11/11/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$63.98)	Supplies	(\$63.98)
1KLL-4DVH-3P6C	11/12/2024	11/12/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	\$111.94	Supplies	\$111.94

Invoice #	Incur Date	Invoice Date	Status	Check Date	Check or Trans. #	Payee/Account	GL code	Amount	Memo	Amount
1DXT-Q6TQ-CXD6	11/13/2024	11/13/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	(\$62.34)	Supplies	(\$62.34)
14XT-GKPT-7YYM	11/14/2024	11/14/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	\$88.34	Supplies	\$88.34
INV01462024	11/15/2024	11/15/2024	Funds Transferring			PLEX Capital LLC Hogan High	10 2546 6319 1935 3 00000 000	\$12,480.50	Security - 1331 Meyer	\$12,480.50
1DXN-KYXT-7N1M	11/19/2024	11/19/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	\$2,849.69	Supplies	\$2,849.69
1Y7L-Q4G6-34YN	11/19/2024	11/19/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	\$158.47	Supplies	\$158.47
Dec-24	11/19/2024	11/19/2024	Funds Transferring			MUTUAL OF OMAHA Hogan Preparatory Academy	10 2159 0000 0000 0 00000 000	\$4,078.45	Dec 2024	\$4,078.45
1031877	11/20/2024	11/20/2024	Funds Transferring			Techcycle Hogan Preparatory Academy	10 1111 6412 6910 4 40001 000	\$109.00	Tech Repair-USB-C Port Replacement	\$109.00
1G67-FW4G-CXQC	11/20/2024	11/20/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	\$41.78	Supplies	\$41.78
1KLC-L499-3MXR	11/20/2024	11/20/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	\$9.89	Supplies	\$9.89
1PYN-YRHV-4XXH	11/20/2024	11/20/2024	Awaiting Approval			Amazon Capital Services A14BG9UZREHMF6	10 1131 6411 3945 4 40001 000	\$1,940.62	Supplies	\$1,940.62
20241121-654.50	11/21/2024	11/21/2024	Funds Transferring			JOSE FIESTAS RENTAL Hogan Preparatory Academy	10 1411 6319 1935 3 00000 000	\$654.50	Event Rental	\$654.50
20241122-120.00	11/22/2024	11/22/2024	Funds Transferring			ALL BEVERAGE CONTROL, INC. Hogan Preparatory Academy	10 2542 6411 1935 3 00000 000	\$120.00	Ice Machine Rental-12/2024	\$120.00
3281231295	11/22/2024	11/22/2024	Funds Transferring			UNIFIRST CORPORATION 1512144	10 2542 6331 3945 3 00000 000	\$114.90	Mats - Middle School	\$114.90
3281231296	11/22/2024	11/22/2024	Funds Transferring			UNIFIRST CORPORATION 1406828	10 2542 6331 0100 3 00000 000	\$55.84	Mats - 6409 Agnes	\$55.84

Invoice #	Incur Date	Invoice Date	Status	Check Date	Check or Trans. #	Payee/Account	GL code	Amount	Memo	Amount
524	11/22/2024	11/22/2024	Funds Transferring			Dana Coleman Consulting Hogan Preparatory Academy	10 2213 6319 6910 4 40001 000	\$611.00	Teacher PD Consulting	\$1,833.00
							10 2213 6319 3945 4 40001 000	\$611.00	Teacher PD Consulting	
							10 2213 6319 1935 4 40001 000	\$611.00	Teacher PD Consulting	
91542	11/22/2024	11/22/2024	Funds Transferring			Hi-Genes Janitorial Services Hogan Preparatory Academy	10 2542 6331 0100 3 00000 000	\$14,916.00	Janitorial Services - Flood Water Extraction	\$14,916.00
INV01492 024	11/24/2024	11/24/2024	Funds Transferring			PLEX Capital LLC Hogan High	10 2546 6319 1935 3 00000 000	\$12,578.00	Security - 1331 Meyer (11/18/24-11/21/21)	\$12,578.00
INV01502 024	11/24/2024	11/24/2024	Funds Transferring			PLEX Capital LLC Hogan Middle	10 2546 6319 3945 3 00000 000	\$1,710.00	Security - 1221 Meyer (11/18/24 - 11/22/24)	\$1,710.00
INV01512 024	11/24/2024	11/24/2024	Funds Transferring			PLEX Capital LLC Elementary (6409 Agnes)	10 2546 6319 6910 3 00000 000	\$3,040.00	Security - 6409 Agnes (11/18/24 - 11/22/24)	\$3,040.00
302743	11/27/2024	11/27/2024	Funds Transferring			WIN PRO SOLUTIONS Hogan Preparatory Academy	10 2542 6411 6910 3 00000 000	\$1,233.30	Janitorial Supplies	\$1,233.30
302744	11/27/2024	11/27/2024	Funds Transferring			WIN PRO SOLUTIONS Hogan Preparatory Academy	10 2542 6411 1935 3 00000 000	\$1,143.28	Janitorial Supplies	\$1,143.28
2024- 14	11/29/2024	11/29/2024	Funds Transferring			Pep Talk Speech Therapy Hogan Preparatory Academy	10 2152 6311 6910 3 12210 000	\$6,068.00	Speech Therapy - November 2024	\$6,068.00
									Total:	\$200,025.51

Invoice #	Incur Date	Invoice Date	Status	Check Date	Check or Trans. #	Payee/Account	GL code	Amount	Memo	Amount
GL Code Summary										
								10 0 0 0 3 0 000		\$3,260.53
								10 0 0 1935 3 0000 000		\$7,171.94
								10 0 0 6910 3 0 000		\$683.58
								10 1111 6412 6910 4 40001 000		\$109.00
								10 1131 6411 3945 4 40001 000		\$11,581.76
								10 1151 6391 1935 4 40001 000		\$3,785.60
								10 1221 6319 1935 3 12210 000		\$0.00
								10 1221 6319 3945 3 12210 000		\$400.00
								10 1411 6319 1935 3 00000 000		\$654.50
								10 1411 6411 6910 3 00000 000		\$2,987.95
								10 2152 6311 6910 3 12210 000		\$6,068.00
								10 2159 0000 0000 0 00000 000		\$4,078.45
								10 2213 6319 1935 3 00000 806		\$2,727.27
								10 2213 6319 1935 4 40001 000		\$611.00
								10 2213 6319 3945 4 40001 000		\$611.00
								10 2213 6319 6910 4 40001 000		\$611.00
								10 2329 6319 0100 3 00000 000		\$0.00
								10 2542 0000 0000 0 00000 000		\$1,113.90
								10 2542 6331 0100 3 00000 000		\$14,971.84
								10 2542 6331 3945 3 00000 000		\$114.90
								10 2542 6333 6910 3 00000 000		\$16,666.67
								10 2542 6335 0100 3 00000 000		\$229.32
								10 2542 6335 1935 3 00000 000		\$403.32
								10 2542 6361 0100 3 00000 000		\$28,878.90
								10 2542 6411 1935 3 00000 000		\$1,263.28
								10 2542 6411 6910 3 00000 000		\$1,233.30
								10 2542 6481 6910 3 00000 000		\$0.00
								10 2542 6482 6910 3 00000 000		\$0.00
								10 2546 6319 1935 3 00000 000		\$25,058.50
								10 2546 6319 3945 3 00000 000		\$1,710.00
								10 2546 6319 6910 3 00000 000		\$3,040.00
								10 2642 6319 0100 3 00000 000		\$60,000.00

Invoice #	Incur Date	Invoice Date	Status	Check Date	Check or Trans. #	Payee/Account	GL code	Amount	Memo	Amount
										\$200,025.51

Hogan Preparatory Academy
12/05/2024 1:36 PM

Check Register by Type

Posted; Journal Code CD; Processing Month 11/2024

Page: 1
User ID: NULLT

Payee Type: Vendor **Check Type: Automatic Payment** **Checking Account ID: 1**

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount	
12520943	11/20/2024	X			KCWATERSER	KANSAS CITY WATER SERVICES	1,973.77	
12520944	11/20/2024	X			GOOGLE	GOOGLE	840.80	
12520945	11/28/2024	X			BAMBOOHRL	BAMBOO HR LLC	801.23	
12520946	11/01/2024	X			UHC	UNITED HEALTH CARE	71,598.06	
12520947	11/29/2024	X			KCPL	KANSAS CITY POWER & LIGHT	17,688.22	
12520948	11/29/2024	X			SPIRE	SPIRE	833.52	
12520949	11/02/2024	X			HARTFORD1	THE HARTFORD	4,844.10	
12520969	11/01/2024	X			DIVVY	DIVVY CC	13,705.84	
Checking Account ID: 1					Void Total:	0.00	Total without Voids:	112,285.54
Check Type Total:			Automatic Payment		Void Total:	0.00	Total without Voids:	112,285.54

Payee Type: Vendor **Check Type: Check** **Checking Account ID: 1**

Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
84222089	11/07/2024	X			TECHCYCLE	TECHCYCLE SOLUTIONS	99.00
84222090	11/07/2024	X			TECHCYCLE	TECHCYCLE SOLUTIONS	99.00
84222091	11/07/2024	X			TECHCYCLE	TECHCYCLE SOLUTIONS	99.00
84222092	11/07/2024	X			TECHCYCLE	TECHCYCLE SOLUTIONS	258.00
84222093	11/07/2024	X			TECHCYCLE	TECHCYCLE SOLUTIONS	79.00
84222094	11/07/2024	X			TECHCYCLE	TECHCYCLE SOLUTIONS	178.00
84222095	11/07/2024	X			TECHCYCLE	TECHCYCLE SOLUTIONS	69.00
84222096	11/07/2024	X			TECHCYCLE	TECHCYCLE SOLUTIONS	188.00
84222097	11/07/2024	X			TECHCYCLE	TECHCYCLE SOLUTIONS	169.00
84222098	11/07/2024	X			TECHCYCLE	TECHCYCLE SOLUTIONS	99.00
84222099	11/07/2024	X			SECURLY	SECURLY, INC.	3,912.00
84222100	11/07/2024	X			JOSEFIESTA	JOSE CABRERA	440.00
84222101	11/07/2024	X			MCREALTY	MC REALTY GROUP, LLC	8,941.49
84222102	11/07/2024	X			FACILITYSO	FACILITY SOLUTIONS GROUP, INC.	173.25
84222104	11/07/2024	X			KCWATERSER	KANSAS CITY WATER SERVICES	718.54
84222105	11/07/2024	X			OMEGA	OMEGA DOOR AND HARDWARE	1,386.29
84222106	11/07/2024	X			KCWATERSER	KANSAS CITY WATER SERVICES	50.90
84222304	11/07/2024	X			PHILADELPH	PHILADELPHIA INSURANCE COMPANIES	6,086.00
84222401	11/07/2024	X			CITYTREAS1	CITY TREASURER (Fire)	300.00
84222402	11/07/2024	X			LASCPHI	PHILLIP LASCUOLA	1,278.02
84222403	11/07/2024	X			LIDDLE	LIDDLES SPORT SHOP	799.60
84222639	11/07/2024	X			PITNEYBOWE	PITNEY BOWES GLOBAL FINANCIAL SERVICES LLC	35.00
84222640	11/07/2024	X			PURCHASEPO	PURCHASE POWER	195.67
84222641	11/07/2024	X			ELITEPROTE	BRANDON FARROW	1,458.00
84222642	11/07/2024	X			INDUSTRYSP	INDUSTRY SPECIFIC SOLUTIONS	2,163.20
84222643	11/07/2024	X			ELITEPROTE	BRANDON FARROW	2,318.00
84222644	11/07/2024	X			WATSJUA	JUANDA WATSON	3,750.00
84222645	11/07/2024	X			INDUSTRYSP	INDUSTRY SPECIFIC SOLUTIONS	5,137.60
84226094	11/08/2024	X			K12ITC	K12ITC, INC.	14,674.97
84229049	11/08/2024	X			UNIFIRSTCO	UNIFIRST CORPORATION	114.81
84229050	11/08/2024	X			UNIFIRSTCO	UNIFIRST CORPORATION	55.84
84229051	11/08/2024	X			UNIFIRSTCO	UNIFIRST CORPORATION	114.90
84229052	11/08/2024	X			STAPLESADV	STAPLES ADVANTAGE	299.84
84247747	11/13/2024	X			ALLEDEM	Demetrius Allen	44.75
84247748	11/13/2024	X			ROBINSONKE	KENNITH ROBINSON	250.00
84247749	11/13/2024	X			VITALREC	Vital Records Control	3,896.05
84247750	11/13/2024	X			KCMO	CITY OF KANSAS CITY MO	320.00
84247751	11/13/2024	X			SOLAROCEAN	SOLAR OCEAN 2, LLC	234.33
84247752	11/13/2024	X			QUALITYMEC	QUALITY MECHANICAL	594.50
84247753	11/13/2024	X			QUALITYMEC	QUALITY MECHANICAL	1,066.30
84247754	11/13/2024	X			QUALITYMEC	QUALITY MECHANICAL	520.50
84248155	11/13/2024	X			OFFICEESSE	OFFICE ESSENTIALS INC	1,052.00
84248156	11/13/2024	X			PDQLAWN	dba PDQ LAWN SERVICE	1,985.00
84248157	11/13/2024	X			SOLAROCEAN	SOLAR OCEAN 2, LLC	239.02
84248158	11/13/2024	X			THERAFITLL	THERA FIT, LLC	2,437.50

Hogan Preparatory Academy
12/05/2024 1:36 PM

Check Register by Type

Posted; Journal Code CD; Processing Month 11/2024

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User ID: NULLT

Payee Type: Vendor		Check Type: Check			Checking Account ID: 1		
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84248159	11/13/2024	X			GUARDIAN	GUARDIAN	1,047.56
84248160	11/13/2024	X			LIDDLE	LIDDLES SPORT SHOP	4,100.15
84248488	11/13/2024	X			PAYPOOL	PAYPOOL LLC	1,258.43
84248489	11/13/2024	X			ELITEPROTE	BRANDON FARROW	1,710.00
84248490	11/13/2024	X			ELITEPROTE	BRANDON FARROW	3,040.00
84248491	11/13/2024	X			ELITEPROTE	BRANDON FARROW	13,318.00
84257613	11/14/2024	X			EDOPS	ED OPS	19,808.34
84384512	11/22/2024	X			ENERGYTECH	Energy Tech Solutions	4,500.00
84384513	11/22/2024	X			ICEMASTERS	ICE MASTERS	135.97
84384514	11/22/2024	X			SOSPEST	SOS PEST CONTROL	100.00
84384515	11/22/2024	X			SOSPEST	SOS PEST CONTROL	100.00
84384516	11/22/2024	X			SOSPEST	SOS PEST CONTROL	115.00
84384517	11/22/2024	X			BRIDGETYRO	TYRON BRIDGEWATER	1,787.50
84384518	11/22/2024	X			SPRESSERCO	COLTON SPRESSER	2,112.50
84384519	11/22/2024	X			GANTERI	ERIONE GANT	1,462.50
84384520	11/22/2024	X			HIGENES	Hi-Gen's Janitorial Services	26,000.00
84384521	11/22/2024	X			GLOBALPSYC	GLOBAL PSYCHOLOGICAL	2,000.00
84384522	11/22/2024	X			ENERGYTECH	Energy Tech Solutions	745.17
84384523	11/22/2024	X			SUPPALL	Allen Supplee	2,112.50
84385092	11/22/2024	X			JOSTENS	JOSTENS INC	25.95
84385093	11/22/2024	X			AMAZON	AMAZON/SYNCHRONY BANK	9,453.62
84385404	11/22/2024	X			MIDWESTELE	MIDWEST ELEVATOR COMPANY, INC	350.92
84385405	11/22/2024	X			ELITEPROTE	BRANDON FARROW	1,368.00
84385406	11/22/2024	X			SUMNERONE	SUMNERONE, INC.	2,021.21
84385407	11/22/2024	X			SIMPSONLAW	SIMPSON LAWN AND LANDSCAPING	2,475.00
84385408	11/22/2024	X			ELITEPROTE	BRANDON FARROW	2,584.00
84385409	11/22/2024	X			DILLDAN	DANIELLE DILLARD	2,925.00
84385410	11/22/2024	X			ELITEPROTE	BRANDON FARROW	9,802.00
84385411	11/22/2024	X			PEPTALK	SAMANTHA BECK	10,414.00
84385412	11/22/2024	X			MOCHARTERP	MO CHARTER PUBLIC SCHOOL ASSOCIATION	10,968.00
84385413	11/22/2024	X			ENTREPRENE	ENTREPRENEURIAL VENTURES IN EDUCATION, INC	306,280.38
84416715	11/29/2024	X			SINCLAIR	Sinclair Broadcast Group c/o WEYI	1,500.00
84416716	11/29/2024	X			SINCLAIR	Sinclair Broadcast Group c/o WEYI	1,000.00
84416717	11/29/2024	X			MWNCC	Mary Williams Neal Community Center	2,625.00
84416718	11/29/2024	X			SCC	Southeast Community Center	3,100.00
84416719	11/29/2024	X			SPORTINGF	SPORTING FIELDS AND ATHLETICS LLC	5,950.00
84417151	11/29/2024	X			GUARDIAN	GUARDIAN	756.54
84417152	11/29/2024	X			MUTUALOFOM	MUTUAL OF OMAHA	8,558.72
84417389	11/29/2024	X			ELITEPROTE	BRANDON FARROW	3,040.00
84417390	11/29/2024	X			WINPROSOLU	WIN PRO SOLUTIONS	2,217.67
84417391	11/29/2024	X			ELITEPROTE	BRANDON FARROW	3,420.00
84417392	11/29/2024	X			INDUSTRYSP	INDUSTRY SPECIFIC SOLUTIONS	3,244.80
84417393	11/29/2024	X			INDUSTRYSP	INDUSTRY SPECIFIC SOLUTIONS	6,354.40
84417394	11/29/2024	X			INDUSTRYSP	INDUSTRY SPECIFIC SOLUTIONS	6,895.20
Checking Account ID: 1					Void Total:	0.00	Total without Voids: 561,164.90
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Payee Type Total:		Vendor			Void Total:	0.00	Total without Voids: 673,450.44
Grand Total:					Void Total:	0.00	Total without Voids: 673,450.44

Coversheet

HPA Financial Audit

Section: IV. Finance Committee
Item: C. HPA Financial Audit
Purpose: Vote
Submitted by:
Related Material: HPA FY24 Draft Audit - Board Communications Ltr.pdf
HPA FY24 Draft Audit - Financial Statements.pdf

Draft
12/10/2024

HOGAN PREPARATORY ACADEMY, INC.
Kansas City, Missouri

COMMUNICATIONS WITH BOARD OF DIRECTORS

June 30, 2024

Draft
12/10/2024

December 16, 2024

To the Board of Directors
Hogan Preparatory Academy, Inc.
Kansas City, Missouri

We have audited the financial statements of Hogan Preparatory Academy, Inc. (the “Academy”) for the year ended June 30, 2024, and have issued our report thereon dated December 16, 2024. Professional standards require that we provide you with the following information related to our audit.

Our Responsibility under U.S. Generally Accepted Auditing Standards and the Uniform Guidance

As stated in our engagement letter dated April 23, 2024, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with modified cash basis of accounting. Our audit of the financial statements does not relieve you or management of your responsibilities.

In planning and performing our audit, we considered the Academy’s internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. We will also consider internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with the Uniform Guidance.

As part of obtaining reasonable assurance about whether the Academy’s financial statements are free of material misstatement, we will perform tests of its compliance with certain provisions of laws, regulations, contracts, and grants, noncompliance with which could have a material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions is not an objective of our audit. Also, in accordance with the Uniform Guidance, we will examine, on a test basis, evidence about the Academy’s compliance with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Compliance Supplement* applicable to each of its major federal programs for the purpose of expressing an opinion on the Academy’s compliance with those requirements. While our audit provides a reasonable basis for our opinion, it does not provide a legal determination on the Academy’s compliance with those requirements.

Our responsibility for the supplementary information accompanying the financial statements, as described by professional standards, is to evaluate the presentation of the supplementary information in relation to the financial statements as a whole and to report on whether the supplementary information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Draft

12/10/2024

Planned Scope, Timing of the Audit, and Other

An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; therefore, our audit involved judgment about the number of transactions examined and the areas tested.

Our audit included obtaining an understanding of the Academy and its environment, including internal control, sufficient to assess the risks of material misstatement of the financial statements and to design the nature, timing, and extent of further audit procedures. Material misstatements may result from (1) errors, (2) fraudulent financial reporting, (3) misappropriation of assets, or (4) violations of laws or governmental regulations that are attributable to the Academy or to acts by management or employees acting on behalf of the Academy. We did not note any significant findings or any internal control-related matters that are required to be communicated under professional standards.

We performed the audit according to the planned scope and timing previously communicated to you about planning matters.

Professional standards also require that we communicate to you the following information related to our audit:

Significant Audit Findings*Qualitative Aspects of Accounting Practices*

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Academy are described in Note 2 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year ended June 30, 2024. We noted no transactions entered into by the Academy during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate affecting the financial statements was the allocation of functional expenses.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. The following material misstatement was detected as a result of audit procedures and was corrected by management:

Adjustment to ensure ending cash balances, fund balances, and applicable transfers were accurately reflected at fiscal year end in accordance with Missouri Department of Elementary and Secondary Education ("MO DESE") requirements.

Draft

12/10/2024

Significant Audit Matters (continued)

Disagreements with Management

For purposes of this letter, a disagreement with management is a disagreement on a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated December 16, 2024.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Academy's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Academy's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

With respect to the supplementary information accompanying the financial statements, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with the modified cash basis of accounting, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

This information is intended solely for the use of the Board of Directors and management of Hogan Preparatory Academy, Inc. and is not intended to be and should not be used by anyone other than these specified parties.

Marr and Company, P.C.
Certified Public Accountants
Kansas City, Missouri

Draft
12/10/24

HOGAN PREPARATORY ACADEMY, INC.
Kansas City, Missouri

FINANCIAL STATEMENTS
with
INDEPENDENT AUDITOR'S REPORT

June 30, 2024

Draft

12/10/24 Page 13

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Draft
12/10/24

INDEPENDENT AUDITOR'S REPORT

Board of Directors
Hogan Preparatory Academy, Inc.
Kansas City, Missouri

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Hogan Preparatory Academy, Inc. (the "Academy") (a nonprofit organization), which comprise the statement of assets, liabilities, and net assets-modified cash basis as of June 30, 2024, and the related statements of support, revenue, and expenses-modified cash basis and functional expenses-modified cash basis for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements present fairly, in all material respects, the assets, liabilities, and net assets of Hogan Preparatory Academy, Inc. as of June 30, 2024, and its support, revenue, and expenses for the year then ended in accordance with the modified cash basis of accounting as described in Note 2.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Academy and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Basis of Accounting

We draw attention to Note 2 of the financial statements, which describes the basis of accounting. The financial statements are prepared on the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to that matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the modified cash basis of accounting as described in Note 2, and for determining that the modified cash basis of accounting is an acceptable basis for the preparation of the financial statements in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Board of Directors
Hogan Preparatory Academy, Inc.
Kansas City, Missouri

Draft
12/10/24

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Academy's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Academy's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Board of Directors
Hogan Preparatory Academy, Inc.
Kansas City, Missouri

Draft
12/10/24

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information and schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, as listed in the table of contents from pages 16-21, are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary schedules and the schedule of expenditures of federal awards are fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 16, 2024, on our consideration of the Academy's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Academy's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Academy's internal control over financial reporting and compliance.

Kansas City, Missouri
December 16, 2024

Marr and Company, P.C.
Certified Public Accountants

Draft

12/10/24

HOGAN PREPARATORY ACADEMY, INC.

STATEMENT OF ASSETS, LIABILITIES AND NET ASSETS – MODIFIED CASH BASIS
June 30, 2024

<u>ASSETS</u>	
Cash	\$ 11,504,787
Other assets	6,713
Capital assets, net of accumulated depreciation	<u>20,490,316</u>
Total Assets	\$ <u>32,001,816</u>
 <u>LIABILITIES AND NET ASSETS</u>	
Liabilities:	
Note payable	\$ <u>14,599,614</u>
Total Liabilities	14,599,614
Net Assets:	
With donor restrictions	22,500
Without donor restrictions	<u>17,379,702</u>
Total Net Assets	<u>17,402,202</u>
Total Liabilities and Net Assets	\$ <u>32,001,816</u>

See Accompanying Independent Auditor’s Report and Notes to these Financial Statements.

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HOGAN PREPARATORY ACADEMY, INC.

**STATEMENT OF SUPPORT, REVENUE AND EXPENSES – MODIFIED CASH BASIS
For the Year Ended June 30, 2024**

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
<u>SUPPORT, REVENUE & OTHER INCOME:</u>			
Contributions and donations	\$ 157,800	\$ 22,500	\$ 180,300
State aid receipts	11,131,253	0	11,131,253
Federal grants and contracts	4,788,690	0	4,788,690
Sales tax (Proposition C)	1,274,897	0	1,274,897
Student activity income	6,504	0	6,504
Other income	<u>128,805</u>	<u>0</u>	<u>128,805</u>
Total Support, Revenue & Other Income	17,487,949	22,500	17,510,449
<u>EXPENSES:</u>			
Program service – charter school operations	11,849,827	0	11,849,827
Supporting activities:			
General and administrative	<u>4,247,622</u>	<u>0</u>	<u>4,247,622</u>
Total Expenses	<u>16,097,449</u>	<u>0</u>	<u>16,097,449</u>
Change in Net Assets	1,390,500	22,500	1,413,000
Net Assets, Beginning of Year	<u>15,989,202</u>	<u>0</u>	<u>15,989,202</u>
Net Assets, End of Year	\$ <u>17,379,702</u>	\$ <u>22,500</u>	\$ <u>17,402,202</u>

See Accompanying Independent Auditor’s Report and Notes to these Financial Statements.

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HOGAN PREPARATORY ACADEMY, INC.

STATEMENT OF FUNCTIONAL EXPENSES – MODIFIED CASH BASIS
For the Year Ended June 30, 2024

	<u>Charter School Operations</u>	<u>General & Administrative</u>	<u>Total</u>
Salaries and wages	\$ 4,893,016	\$ 1,233,061	\$ 6,126,077
Payroll taxes	359,749	89,007	448,756
Retirement	550,055	137,348	687,403
Employee insurance	469,307	132,811	602,118
Other employee benefits	0	59,647	59,647
Professional and technical services	1,703,441	2,320,585	4,024,026
Property services	592,128	0	592,128
Transportation services (including contracted)	1,069,895	270	1,070,165
Insurance	141,938	6,200	148,138
Communication and memberships	34,568	5,515	40,083
Other purchased services	232,500	17,760	250,260
General supplies	651,008	73,728	724,736
Warehouse and Food service	241,388	0	241,388
Utilities, energy service	287,245	0	287,245
Depreciation	623,166	171,690	794,856
Debt interest and fees	<u>423</u>	<u>0</u>	<u>423</u>
Total Expenses	<u>\$ 11,849,827</u>	<u>\$ 4,247,622</u>	<u>\$ 16,097,449</u>

See Accompanying Independent Auditor’s Report and Notes to these Financial Statements.

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HOGAN PREPARATORY ACADEMY, INC.

NOTES TO FINANCIAL STATEMENTS
June 30, 2024

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HOGAN PREPARATORY ACADEMY, INC.NOTES TO FINANCIAL STATEMENTS
June 30, 2024NOTE 1: ORGANIZATION

Hogan Preparatory Academy, Inc. (the “Academy”) is a not-for-profit public benefit corporation incorporated in June 1998 and organized under Chapter 355, RSMo and governed by Senate Bill No. 781 of the 89th General Assembly of the Missouri legislature. Hogan Preparatory Academy, Inc. is a not-for-profit corporation whose purpose is to operate one or more public charter schools in the State of Missouri. The Academy is exempt from most Missouri laws and statutes governing educational institutions. The aforementioned Senate Bill No. 781 governs it. The Academy sponsored by the Missouri Charter Public School Commission (the “Commission”). The Academy’s charter school agreement was renewed with the Commission effective July 1, 2021 for five additional school years ending June 30, 2026.

The Academy’s charter provides for the education of low income, disadvantaged, at-risk students in kindergarten through twelfth grades. Approximately 90% of the Academy’s annual funding is provided from state and federal funds received from the Missouri Department of Elementary and Secondary Education, and other support is provided through contributions and grant award receipts.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Basis of Accounting

The financial statements are presented in accordance with the modified cash basis of accounting. This basis recognizes assets, liabilities, net assets, revenues and expenses when they result from cash transactions with a provision for recording capital assets and the related depreciation, long-term liabilities, such as promissory notes, other assets and payroll withholdings, which are recognized when incurred. Accordingly, the accompanying financial statements are not intended to present financial position or results of operations in accordance with accounting principles generally accepted in the United States of America.

B. Use of Estimates

The financial statements prepared in accordance with the modified cash basis of accounting requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

C. Cash and Cash Equivalents

The Academy considers all unrestricted highly liquid investments with an initial maturity of three months or less to be cash equivalents.

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HOGAN PREPARATORY ACADEMY, INC.

NOTES TO FINANCIAL STATEMENTS

June 30, 2024

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

D. Concentrations of Credit Risk

Cash is maintained at a high-quality financial institution and accounts at the institution are insured by the Federal Deposit Insurance Corporation (“FDIC”) with up to \$250,000 per institution. At June 30, 2024, \$250,000 of the ending bank balances was covered by FDIC and \$12,210,222 was held in pledged securities account through a repurchase agreement collateralized by U.S. Treasury Obligations. The Academy has not experienced any losses on such deposit accounts at the financial institution and believes it is not exposed to any significant credit risk on its cash.

E. Capital Assets

All property and equipment are recorded at cost if purchased and fair value if donated. Repairs and related maintenance are charged to operations as incurred. The Academy has capitalized assets with a dollar amount above \$1,000 and a useful life greater than three years. Depreciation is calculated over the estimated useful lives of the respective assets on a straight-line basis.

<u>Category</u>	<u>Useful Life</u>
Building and improvements	15-50 years
Equipment	5-15 years

F. Compensated Absences

Vacation time, personal business days and sick leave are considered as expenses in the year paid. Such amounts unused that are vested in the employee are payable upon termination at varying rates depending on length of service.

G. Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor- or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor- (or certain grantor-) imposed restrictions or law. These net assets may be used at the discretion of the Academy’s management and Board of Directors.

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HOGAN PREPARATORY ACADEMY, INC.

NOTES TO FINANCIAL STATEMENTS

June 30, 2024

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

G. Net Assets (continued)

Net Assets With Donor Restrictions – Net assets subject to donor- (or certain grantor-) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other program or events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that the resources be maintained in perpetuity. The Academy reports contributions restricted by donors as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. See Note 6 for the detail of activity and balance as of June 30, 2024.

H. Revenue Recognition

All contributions are considered available for use within the Academy's general programs unless specifically restricted by the donor or grantor. In accordance with the modified cash basis of accounting, the Academy immediately recognizes all other revenue at the time of receipt.

I. Income Taxes

Hogan Preparatory Academy, Inc. is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code and comparable state law as a charitable organization whereby only unrelated business income, as defined by Section 509(a)(2) of the Code, is subject to federal income tax. The Academy currently has no unrelated business income. Accordingly, no provision for income taxes has been recorded. The Academy has adopted provisions of FASB standard on Accounting for Uncertainty in Income Taxes (ASC 740-10-25). The Academy does not believe there are any material uncertain tax provisions and, accordingly, they will not recognize any liability for unrecorded tax benefits. For the year ended June 30, 2024, there were no interest or penalties recorded in the financial statements.

J. Functional Allocation of Expenses

The costs of providing programs and other activities have been summarized on a functional basis in the statement of support, revenue, and expenses—modified cash basis. The statement of functional expenses—modified cash basis presents the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited and, in some cases, to one or more program or supporting functions. Therefore, these expenses require allocation on a reasonable basis that is consistently applied.

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HOGAN PREPARATORY ACADEMY, INC.

NOTES TO FINANCIAL STATEMENTS

June 30, 2024

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

K. Subsequent Events

The Academy has evaluated subsequent events through December 16, 2024, the date which the financial statements were available to be issued.

NOTE 3: LIQUIDITY RESOURCE MANAGEMENT

The Academy regularly monitors liquidity required to meet its operating needs and other contractual commitments, while also striving to maximize the investment of its available funds. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Academy considers all expenditures related to its ongoing program activities as well as the conduct of services undertaken to support those activities to be general expenditures.

The following reflects the Academy’s financial assets as of June 30, 2024, reduced by those amounts not available for general use because of contractual or donor-imposed restrictions within one year:

Cash	\$ 11,504,787
Less restrictions	
Grants and contributions with restricted purposes	<u>(22,500)</u>
Net available financial assets	<u>\$ 11,482,287</u>

NOTE 4: CAPITAL ASSETS

Capital assets as of June 30, 2024 consisted of the following:

Building and improvements	\$ 17,963,935
Equipment	4,949,282
Land	<u>200,433</u>
Gross capital assets	23,113,650
Accumulated depreciation	<u>(2,623,334)</u>
Total capital assets, net	<u>\$ 20,490,316</u>

Depreciation expense for the year ended June 30, 2024 was \$794,856, which was allocated to the related functions:

Program service	\$ 623,166
General and administrative	<u>171,690</u>
	<u>\$ 794,856</u>

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HOGAN PREPARATORY ACADEMY, INC.

NOTES TO FINANCIAL STATEMENTS

June 30, 2024

NOTE 5: NOTES PAYABLE

On January 15, 2013, the Academy executed a secured promissory note to a bank for \$520,000. Proceeds from this note were used to purchase a new facility. The note was restructured on September 15, 2018 with a new maturity date of December 12, 2023, which bore interest at a rate of 6.75%. The balance of this note was paid in full during the year ended June 30, 2024.

On December 31, 2013, the Academy executed a secured promissory note to a bank for \$234,100. Proceeds from this note were used to purchase air conditioner system upgrades. The note had a maturity date of January 1, 2024, which bore interest at a rate of 3.5%. The balance of this note was paid in full during the year ended June 30, 2024.

During the year ended June 30, 2022, the Academy entered into an amended credit facility agreement with KLS Leasing II, LLC (“KLS”), known as a Hybrid Loan (“Agreement”). The Agreement is defined as a short-term loan with zero percent interest until the maturity date of June 30, 2027. After the loan maturity date, zero percent interest will cease, and any loan repayments will be applied first to interest and then to principal. KLS loans are meant to be interim financing with the expectation that the Academy will obtain long-term financing by the maturity date. The Agreement allows for funds up to \$16,250,000 with the Academy making quarterly equity contributions in an amount defined within the Agreement.

Loan repayments commenced upon student occupancy in school year 2022-2023 and was based on an amount equal to 7% of the Per Pupil Allocation aid received by the Academy from the Missouri State Board of Education multiplied, and updated annually, by the Academy’s student Weighted Average Daily Attendance, across the Academy’s three campuses (elementary, middle and high schools). Loan payments in fiscal year ended June 30, 2024 were \$899,358. Loan repayments, in school year 2023-2024 and thereafter for a total of no more than 4 years, will be based on an amount equal to 14% of the Per Pupil Allocation aid received by the Academy from the Missouri State Board of Education, multiplied, and updated annually, by the Academy’s student Weighted Average Daily Attendance, across the Academy’s three campuses (elementary, middle and high schools).

Collateral for the loan is a deed of trust on the real estate being constructed under the Agreement. The Agreement also requires annual reporting by the Academy to KLS with information on the Academy’s performance related to certain goals set forth in the Agreement.

On June 30, 2024, the amount of the loan balance due to KLS was \$14,599,614.

NOTE 6: NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are available for the following purposes as of June 30, 2024:

Literacy	\$ 15,000
Mental health / trauma clinic	<u>7,500</u>
Total	\$ <u>22,500</u>

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HOGAN PREPARATORY ACADEMY, INC.

NOTES TO FINANCIAL STATEMENTS
June 30, 2024

NOTE 7: OPERATING LEASES

On January 13, 2015, the Academy entered into two 120-month lease agreements for the installation of two Solar Panel Systems for the schools. Each lease called for one \$37,500 initial payment. The initial payment is a rebate payment received from Missouri Kansas City Power and Light for the installation of solar panels. The lease requires monthly payments of \$200 per lease, which escalates annually by 2%.

On February 15, 2022, the school entered into an operating lease for a digital mailing system, which runs for 60 months at an amount of \$172 billed quarterly.

On April 29, 2020, the school entered into an operating lease for copiers. The lease provides 7 copiers for 60 months at a monthly amount of \$1,240.

Future minimum operating lease payments are as follows:

<u>Year ending June 30,</u>	
2025	\$ 15,952
2026	688
2027	<u>430</u>
Total	\$ <u>17,070</u>

NOTE 8: RETIREMENT PLAN

Public School Retirement System of the School District of Kansas City, Missouri (“KCPSRS”) is a mandatory cost-sharing multiple employer defined benefit pension plan (the “Plan”), which was established by the General Assembly of the State of Missouri and is exempt from the provisions of the Employee Retirement Income Security Act of 1974. The 12-member Board of Trustees of KCPSRS administers and operates the Plan in accordance with the statutes of the State of Missouri. Participation is mandatory for employees of the Kansas City, Missouri Public School District, the Kansas City Public Library and the Public School Retirement System. All regular, full-time employees of the participating employers become members of the Plan as a condition of employment, if they are in a position requiring at least 25 hours of work per week and nine calendar months per year. Employees hired before or during 1961 are members of Plan A. As of December 31, 2014, there are no longer any members of Plan A receiving benefits. Employees hired after January 1, 2014, are members of Plan C. The most recent audited financial statements and actuarial valuation report are located on KCPSRS’ website at www.kcpsrs.org.

Benefits Provided

KCPSRS is a defined benefit plan providing retirement, disability, and death/survivor benefits. Positions covered by the Plan are also covered by social security. A Retirement Facts Book detailing the provisions of the plan can be found on KCPSRS’ website at www.kcpsrs.org.

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HOGAN PREPARATORY ACADEMY, INC.

NOTES TO FINANCIAL STATEMENTS

June 30, 2024

NOTE 8: RETIREMENT PLAN (continued)*Contributions*

Employers are required to match the contributions made by members. The contribution rate is set each year by the KCPSRS Board of Trustees within the contribution restrictions set in Section 169.350.4 and 169.291.16 RSMo. The rate may be changed in increments not to exceed 0.5% of pay each year. Effective January 1, 2020, members of Plan B and C contribute at 12.0% of annual compensation. The Academy's contributions to KCPSRS were \$687,403 for the year ended June 30, 2024.

NOTE 9: RISK MANAGEMENT

The Academy is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; injuries to employees; and natural disasters. The Academy maintains commercial insurance to protect itself from such risks.

NOTE 10: UNCERTAINTIES

The Academy is, in the normal course of business, a party to various claims and other legal proceedings. In the opinion of management, the Academy has legal defenses and/or insurance coverage (subject to deductibles) with respect to all of its pending legal actions. As the Academy reports on the modified cash basis of accounting, losses not covered by insurance arising from these actions will be recorded upon settlement. Management believes that the ultimate outcome of all pending legal actions, individually and in the aggregate, will not have a material adverse effect on the financial position of the Academy. However, litigation and claims are subject to inherent uncertainties and unfavorable outcomes can occur that exceed any amounts reserved for such losses.

As indicated in Note A to the financial statements, the Academy's charter is sponsored by the Missouri Charter Public School Commission (Commission). On December 15, 2022 the Commission formally notified the Academy that it was being placed on probation for poor academic performance and a lack of organizational capacity to hire, develop, and retain staff capable of executing the Academy's mission successfully. This notification required certain actions, assessments and plans be submitted to the Commission by specified dates. During the year ended June 30, 2024, the Commission notified the Academy that they had satisfied the requirements and therefore the Academy was removed from probation. However, the Commission will continue to monitor the Academy's progress toward meeting performance contract goals and performance framework targets.

The continued operation of the Academy is dependent upon the guidelines set forth by sections 160.400 to 160.425 and 167.349, RSMo 2012, Department of Elementary and Secondary Education, and the continued support of the Academy's sponsor. The Academy may cease to exist upon infringement of the aforementioned agreements.

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12/10/24

SUPPLEMENTARY INFORMATION

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HOGAN PREPARATORY ACADEMY, INC.
STATEMENT OF ASSETS, LIABILITIES AND FUND BALANCES –
MODIFIED CASH BASIS – BY FUND

12/10/24

June 30, 2024

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Totals</u>
<u>ASSETS</u>				
Cash	\$ 11,504,787	\$ 0	\$ 0	\$ 11,504,787
Other asset	<u>6,713</u>	<u>0</u>	<u>0</u>	<u>6,713</u>
Total Assets	<u>\$ 11,511,500</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 11,511,500</u>
<u>LIABILITIES AND FUND BALANCES</u>				
Liabilities:				
Payroll withholdings	\$ 0	\$ 0	\$ 0	\$ 0
Fund Balances:				
Unassigned	<u>11,511,500</u>	<u>0</u>	<u>0</u>	<u>11,511,500</u>
Total Liabilities and Fund Balances	<u>\$ 11,511,500</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 11,511,500</u>
Unassigned fund balance				\$ 11,511,500
Total capital assets, net on the Statement of Assets, Liabilities and Net Assets				20,490,316
Total note payable liability on the Statement of Assets, Liabilities and Net Assets				(14,599,614)
Net assets on the Statement of Assets, Liabilities and Net Assets				<u>\$ 17,402,202</u>

See Accompanying Independent Auditor's Report.

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HOGAN PREPARATORY ACADEMY, INC.

**STATEMENT OF RECEIPTS, DISBURSEMENTS AND CHANGES IN FUND BALANCES -
MODIFIED CASH BASIS - BY FUND**

For the Year Ended June 30, 2024

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Totals</u>
<u>RECEIPTS:</u>				
Local	\$ 1,112,420	\$ 478,086	\$ 0	\$ 1,590,506
State	6,292,151	4,839,102	0	11,131,253
Federal	<u>4,788,690</u>	<u>0</u>	<u>0</u>	<u>4,788,690</u>
Total Receipts	12,193,261	5,317,188	0	17,510,449
<u>DISBURSEMENTS:</u>				
Instruction	3,322,300	3,704,351	45,875	7,072,526
Support services - Students	112,974	541,812	9,063	663,849
Support services – Instructional Staff	19,871	179,049	0	198,920
Support services – General Administration	2,452,259	71,880	0	2,524,139
Support services – Building Level Admin	447,899	820,096	0	1,267,995
Business Support Services	23,222	0	0	23,222
Business Support – Fiscal Services	227,803	0	0	227,803
Operation and Maintenance Plant Services	1,768,631	0	15,224	1,783,855
Student Transportation	1,578,140	0	0	1,578,140
Support Services – Central Office	24,441	0	1,200	25,641
Community Services	8,332	0	0	8,332
Capital Outlay	0	0	406,131	406,131
Debt principal, interest and fees	<u>0</u>	<u>0</u>	<u>943,467</u>	<u>943,467</u>
Total Disbursements	<u>9,985,872</u>	<u>5,317,188</u>	<u>1,420,960</u>	<u>16,724,020</u>
Receipts Over (Under) Disbursements	2,207,389	0	(1,420,960)	786,429
Other Financing Sources (Uses):				
Transfers In	0	0	1,420,960	1,420,960
Transfers Out	<u>(1,420,960)</u>	<u>0</u>	<u>0</u>	<u>(1,420,960)</u>
Total Other Financing Sources (Uses)	<u>(1,420,960)</u>	<u>0</u>	<u>1,420,960</u>	<u>0</u>
Net Changes in Fund Balance	786,429	0	0	786,429
Fund Balance – June 30, 2023	<u>10,725,071</u>	<u>0</u>	<u>0</u>	<u>10,725,071</u>
Fund Balance - June 30, 2024	\$ <u>11,511,500</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>11,511,500</u>
Net changes in fund balance				\$ 786,429
Changes in:				
Capital assets – purchases and depreciation				662,266
Note payable liability – principal borrowings				(978,739)
Note payable liability – principal payments				<u>943,044</u>
Change in net assets on the Statement of Support, Revenue and Expenses				\$ <u>1,413,000</u>

See Accompanying Independent Auditor's Report.

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HOGAN PREPARATORY ACADEMY, INC.

SCHEDULE OF RECEIPTS COLLECTED BY SOURCE – BY FUND
For the Year Ended June 30, 2024

12/10/24

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Totals</u>
LOCAL:				
Sales tax (Prop C)	\$ 796,810	\$ 478,086	\$ 0	\$ 1,274,896
Interest income	43,791	0	0	43,791
Student activities	6,504	0	0	6,504
Contributions and donations	180,300	0	0	180,300
Other	<u>85,015</u>	<u>0</u>	<u>0</u>	<u>85,015</u>
Total Local	1,112,420	478,086	0	1,590,506
STATE				
Basic formula	5,178,152	4,839,102	0	10,017,254
Transportation	552,986	0	0	552,986
Classroom trust fund	349,882	0	0	349,882
Food services	2,739	0	0	2,739
Quality prekindergarten	93,669	0	0	93,669
School safety	100,000	0	0	100,000
Other	<u>14,723</u>	<u>0</u>	<u>0</u>	<u>14,723</u>
Total State	6,292,151	4,839,102	0	11,131,253
FEDERAL				
Medicaid	146,007	0	0	146,007
ESSER grants (CRSSA, ARP)	2,451,737	0	0	2,451,737
Special education (IDEA/ECSE)	291,218	0	0	291,218
Food services	518,095	0	0	518,095
ESEA Title I.A	1,185,834	0	0	1,185,834
ESEA Title II.A	79,129	0	0	79,129
ESEA Title III	0	0	0	0
ESEA Title IV.A	69,950	0	0	69,950
ARP HCY	46,420	0	0	46,420
Other	<u>300</u>	<u>0</u>	<u>0</u>	<u>300</u>
Total Federal	<u>4,788,690</u>	<u>0</u>	<u>0</u>	<u>4,788,690</u>
Total All Sources	\$ <u>12,193,261</u>	\$ <u>5,317,188</u>	\$ <u>0</u>	\$ <u>17,510,449</u>

See Accompanying Independent Auditor's Report.

Draft

HOGAN PREPARATORY ACADEMY, INC.

SCHEDULE OF DISBURSEMENTS PAID BY OBJECT – BY FUND
For the Year Ended June 30, 2024

12/10/24

	General <u>Fund</u>	Special Revenue <u>Fund</u>	Capital Projects <u>Fund</u>	<u>Totals</u>
Salaries and wages	\$ 1,973,303	\$ 4,152,774	\$ 0	\$ 6,126,077
Payroll taxes	146,966	301,790	0	448,756
Retirement	212,361	475,042	0	687,403
Employee insurance	214,536	387,582	0	602,118
Other employee benefits	59,647	0	0	59,647
Professional and technical services	4,024,026	0	0	4,024,026
Property services	592,128	0	0	592,128
Transportation services (including contracted)	1,070,165	0	0	1,070,165
Insurance	148,138	0	0	148,138
Communication and memberships	40,083	0	0	40,083
Other purchased services	251,150	0	0	251,150
General supplies	724,736	0	0	724,736
Warehouse and Food service	241,388	0	0	241,388
Utilities, energy service	287,245	0	0	287,245
Capital outlay	0	0	477,493	477,493
Debt principal, interest, and fees	<u>0</u>	<u>0</u>	<u>943,467</u>	<u>943,467</u>
Total Disbursements	<u>\$ 9,985,872</u>	<u>\$ 5,317,188</u>	<u>\$ 1,420,960</u>	<u>\$ 16,724,020</u>
Changes in:				
Capital assets – purchases and depreciation				(662,266)
Note payable liability – principal borrowings				978,739
Note payable liability – principal payments				<u>(943,044)</u>
Total Expenses on the Statement of Support, Revenue, and Expenses				<u>\$ 16,097,449</u>

See Accompanying Independent Auditor's Report.

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12/10/24

HOGAN PREPARATORY ACADEMY, INC.

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
For the Year Ended June 30, 2024**

Federal Grantor/Pass-through Grantor/Program Title	Assistance Listing Number	Pass- Through Number	Federal Expenditures
<u>U.S. Department of Agriculture</u>			
<i>Pass-through Missouri Dept of Elementary & Secondary Education:</i>			
Child Nutrition Cluster:			
School Breakfast Program	10.553	048-904	\$ 190,337
National School Lunch Program	10.555	048-904	<u>327,758</u>
Total Child Nutrition Cluster			<u>518,095</u>
Total U.S. Department of Agriculture			<u>518,095</u>
<u>U.S. Department of Education</u>			
<i>Pass-through Missouri Dept of Elementary & Secondary Education:</i>			
Title I, Grants for LEAs	84.010A	048-904	718,227
Title II.A, Supporting Effective Instruction	84.367A	048-904	65,892
Title IV, Student Support and Academic Enrichment	84.424A	048-904	62,959
School Improvement Grant	84.377A	048-904	354,853
Special Education Cluster (IDEA):			
IDEA, Part B - Special Education	84.027A	048-904	287,705
Early Childhood Special Education	84.173A	048-904	<u>3,513</u>
Total Special Education Cluster			291,218
Education Stabilization Fund (ESF) grants:			
COVID-19: CRRSA Act - Teacher Retention Grant (ESSER II)	84.425D	048-904	17,288
COVID-19: ARP Act - Teacher Retention Grant (ESSER III)	84.425U	048-904	36,489
COVID-19: ARP Act - ESSER III	84.425U	048-904	1,892,162
COVID-19: ARP Act - Homeless Children & Youth (HCY II)	84.425W	048-904	<u>83,483</u>
Total Education Stabilization Fund (ESF) grants			<u>2,029,422</u>
Total U.S. Department of Education			<u>3,522,870</u>
<u>U.S. Department of Health and Human Services</u>			
<i>Pass-through Missouri Dept of Elementary & Secondary Education:</i>			
Kindergarten Entry Assessment	93.434	048-904	<u>300</u>
Total U.S. Department of Health and Human Services			<u>300</u>
TOTAL EXPENDITURES OF FEDERAL AWARDS			<u>\$ 4,040,965</u>

See Accompanying Independent Auditor's Report and Notes to Schedule of Expenditures of Federal Awards.

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HOGAN PREPARATORY ACADEMY, INC.

**NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
For the Year Ended June 30, 2024**

12/10/24

NOTE 1: GENERAL

The accompanying Schedule of Expenditures of Federal Awards (the “Schedule”) includes the federal award activity of Hogan Preparatory Academy, Inc. (the “Academy”) under programs of the federal government for the year ended June 30, 2024. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Academy, it is not intended to and does not present the financial position or changes in net assets of the Academy.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the modified cash basis of accounting, which is described in Note 2 to the Academy’s financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

The Schedule presents both Type A and Type B federal assistance programs administered by the Academy. The Uniform Guidance establishes the formula for determining the level of expenditures of disbursements to be used in defining Type A and Type B federal financial assistance programs. For the Academy, Type A programs are those which exceed \$750,000 in disbursements, expenditures, or distributions. The determination of major and nonmajor programs is based on the risk-based approach outlined in Uniform Guidance.

The Academy elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

NOTE 3: SUBRECIPIENTS

The Academy did not provide funds to subrecipients in the current fiscal year.

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12/10/24

INTERNAL CONTROL AND COMPLIANCE

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12/10/24

**INDEPENDENT AUDITOR’S REPORT ON INTERNAL CONTROL
OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER
MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED
IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

Board of Directors
Hogan Preparatory Academy, Inc.
Kansas City, Missouri

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Hogan Preparatory Academy, Inc. (the “Academy”) (a nonprofit organization), which comprise the statement of assets, liabilities and net assets-modified cash basis as of June 30, 2024, and the related statements of support, revenues and expenses-modified cash basis and functional expenses-modified cash basis for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated December 16, 2024.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Academy’s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Academy’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Academy’s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct, misstatements, on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Board of Directors
Hogan Preparatory Academy, Inc.
Kansas City, Missouri

Draft
12/10/24

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Academy’s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Academy’s internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Academy’s internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Marr and Company, P.C.
Certified Public Accountants

Kansas City, Missouri
December 16, 2024

Draft
12/10/24

**INDEPENDENT AUDITOR’S REPORT ON COMPLIANCE
FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER
COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE**

Board of Directors
Hogan Preparatory Academy, Inc.
Kansas City, Missouri

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Hogan Preparatory Academy, Inc. (the “Academy”) (a nonprofit organization) compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of the Academy’s major federal programs for the year ended June 30, 2024. The Academy’s major federal programs are identified in the summary of auditor’s results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Academy complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2024.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor’s Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Academy and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Academy’s compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the Academy’s federal programs.

Board of Directors
Hogan Preparatory Academy, Inc.
Kansas City, Missouri

Draft
12/10/24

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Academy's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Academy's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Academy's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Academy's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Academy's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Board of Directors
Hogan Preparatory Academy, Inc.
Kansas City, Missouri

Draft
12/10/24

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Marr and Company, P.C.
Certified Public Accountants

Kansas City, Missouri
December 16, 2024

Draft

12/10/24

HOGAN PREPARATORY ACADEMY, INC.

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS
For the Year Ended June 30, 2024**

SECTION I: SUMMARY OF AUDITOR'S RESULTS

Financial Statement:

- 1) The type of report issued on the basic financial statements. Unmodified opinion
- 2) Internal Control over Financial Reporting:
 - a) Significant deficiencies were disclosed. None
 - b) Material weaknesses were disclosed. None
- 3) Noncompliance, which is material to the basic financial statements, was disclosed. None

Federal Awards:

- 1) Internal Control over Major Programs:
 - a) Significant deficiencies were disclosed. None
 - b) Material weaknesses were disclosed. None
- 2) The type of report issued on compliance for major programs. Unmodified opinion
- 3) Any audit findings which are required to be reported under Section 200.516(a) of the Uniform Guidance? None
- 4) Hogan Preparatory Academy Inc.'s major federal program(s):

<u>Assistance Listing Number(s)</u>	<u>Federal Program or Cluster</u>
84.425D , 84.425U, 84.425W	Education Stabilization Fund

- 5) Dollar threshold used to distinguish between Type A and Type B programs: \$750,000
- 6) Auditee qualified as a low-risk auditee specified in Section 200.520 of the Uniform Guidance?
 Yes X No

SECTION II: FINANCIAL STATEMENT FINDINGS

No financial statement findings were reported.

SECTION III: FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

No federal award findings and questioned costs were reported.

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12/10/24

HOGAN PREPARATORY ACADEMY, INC.

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS
For the Year Ended June 30, 2024**

SECTION IV: RESOLUTIONS OF PRIOR YEAR AUDIT FINDINGS

Reference

2023-001

Finding Type: Material Weakness

Criteria: The School is responsible for the design, implementation and monitoring of internal control over financial reporting which includes the accurate preparation of financial statements.

Condition: During the year ended June 30, 2023 the School continued its significant construction project financed by an ongoing credit agreement. When financial statements prepared by management were first presented for audit, we noted that depreciation expense, fixed assets and notes payable were understated. After working with management to confirm the cost of construction incurred in the fiscal year 2023 and the timing of related payments, the financial statements were corrected.

Cause: Current procedures either do not require the review of internally prepared financial statements or the review, if performed, was ineffective.

Effect: Errors or irregularities in the preparation of financial statements could occur and go undetected.

Recommendation: We recommend the School implement internal controls over financial reporting including the preparation and review of the financial statements. Implementation of effective internal controls will allow for the accurate preparation of financial statements.

***Status:** This recommendation has been implemented and is not repeated in the current year.*

Draft
12/10/24

**INDEPENDENT ACCOUNTANT’S REPORT ON MANAGEMENT’S
ASSERTIONS ABOUT COMPLIANCE WITH SPECIFIED REQUIREMENTS
OF MISSOURI LAWS AND REGULATIONS**

Board of Directors
Hogan Preparatory Academy, Inc.
Kansas City, Missouri

We have examined management of Hogan Preparatory Academy, Inc. (the “Academy”) assertion that the Academy complied with the requirements of Missouri laws and regulations regarding accurate disclosure of the Academy’s records of average daily attendance and average daily transportation of pupils, and other statutory requirements as listed in the Schedule of Selected Statistics for the year ended June 30, 2024. The Academy’s management is responsible for its assertion. Our responsibility is to express an opinion on management’s assertion based on our examination.

Our examination was conducted in accordance with attestation standards established by the AICPA. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether management’s assertion is fairly stated, in all material respects. An examination involves performing procedures to obtain evidence about management’s assertion. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks of material misstatement of management’s assertion, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

We are required to be independent and to meet our other ethical responsibilities in accordance with relevant ethical requirements relating to the engagement.

Our examination does not provide a legal determination on the Academy’s compliance with specified requirements.

In our opinion, management’s assertion that Hogan Preparatory Academy, Inc. complied with the aforementioned requirements included in the Schedule of Selected Statistics for the year ended June 30, 2024, is fairly stated, in all material respects.

Marr and Company, P.C.
Certified Public Accountants

Kansas City, Missouri
December 16, 2024

County District Number: **048-904**

Draft

HOGAN PREPARATORY ACADEMY, INC.

12/10/24

SCHEDULE OF SELECTED STATISTICS
For the Year Ended June 30, 2024

1. CALENDAR (SECTIONS 160.041, 171.029, 171.031, AND 171.033 RSMO)

Report each unique calendar the district/charter school has as defined by Sections 160.041, 171.029, 171.031, and 171.033, RSMo.

School Code	Begin Grade	End Grade	Half Day Indicator	Standard Day Length	Days	Hours in Session
	PK	PK	n/a	6.6667	187	1,228.3900
6910	K	06	n/a	6.5833	161	1,059.9100
3945	07	08	n/a	6.5833	160	1,053.3333
1935	09	12	n/a	6.5833	160	1,053.3333

2. ATTENDANCE HOURS

Report the total attendance hours of PK-12 students allowed to be claimed for the calculation of Average Daily Attendance.

School Code	Grade Level	Full-Time Hours	Part-Time Hours	Remedial Hours	Other Hours	Summer School Hours	Total Hours
6910	K	44,424.7319	0.0000	0.0000	0.0000	0.0000	44,424.7319
6910	1	53,074.0981	0.0000	0.0000	0.0000	0.0000	53,074.0981
6910	2	53,953.2313	0.0000	0.0000	0.0000	0.0000	53,953.2313
6910	3	56,758.1649	0.0000	0.0000	0.0000	0.0000	56,758.1649
6910	4	40,426.0985	0.0000	0.0000	0.0000	0.0000	40,429.3485
6910	5	50,588.2152	0.0000	0.0000	0.0000	0.0000	50,588.2152
6910	6	51,306.2653	0.0000	0.0000	0.0000	201.5000	51,507.7653
3945	7	52,256.8840	0.0000	0.0000	0.0000	0.0000	52,256.8840
3945	8	60,496.2666	0.0000	0.0000	0.0000	0.0000	60,496.2666
1935	9	70,741.6035	0.0000	0.0000	0.0000	614.7670	71,356.3705
1935	10	56,469.4228	0.0000	0.0000	0.0000	995.1172	57,464.5400
1935	11	56,869.6999	0.0000	0.0000	0.0000	875.9672	57,745.6671
1935	12	59,789.0334	0.0000	0.0000	0.0000	148.8169	59,937.8503
Grand Total		<u>707,153.7154</u>	<u>0.0000</u>	<u>0.0000</u>	<u>0.0000</u>	<u>2,839.4183</u>	<u>709,993.1337</u>

County District Number: **048-904**

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12/10/24

HOGAN PREPARATORY ACADEMY, INC.

**SCHEDULE OF SELECTED STATISTICS
For the Year Ended June 30, 2024**

3. SEPTEMBER MEMBERSHIP

Report the FTE count of resident students in grades PK-12 taken the last Wednesday in September who are enrolled on the count day **and** in attendance at least 1 of the 10 previous school days, by grade at each attendance center. This count should only include PK students marked as being eligible to be claimed for state aid in the October MOSIS Student Core File.

School Code	Grade Level	Full-Time	Part-Time	Other	Total
6910	K	50.00	0.00	0.00	50.00
6910	1	62.00	0.00	0.00	62.00
6910	2	62.00	0.00	0.00	62.00
6910	3	66.00	0.00	0.00	66.00
6910	4	48.00	0.00	0.00	48.00
6910	5	58.00	0.00	0.00	58.00
6910	6	57.00	0.00	0.00	57.00
3945	7	73.00	0.00	0.00	73.00
3945	8	86.00	0.00	0.00	86.00
1935	9	89.00	0.00	0.00	89.00
1935	10	79.00	0.00	0.00	79.00
1935	11	77.00	0.00	0.00	77.00
1935	12	79.00	0.00	0.00	79.00
Grand Total		<u>886.00</u>	<u>0.00</u>	<u>0.00</u>	<u>886.00</u>

4. FREE AND REDUCED PRICED LUNCH FTE COUNT (SECTION 163.011(6), RSMO)

Report the FTE count taken the last Wednesday in January of resident students enrolled in grades K-12 and in attendance at least 1 of the 10 previous school days whose eligibility for free or reduced lunch is documented through the application process using federal eligibility guidelines or through the direct certification process. Desegregation students are considered residents of the district in which the students are educated.

School Code	Free Lunch	Reduced Lunch	Deseg In Free	Deseg In Reduced	Total
6910	384.00	0.00	0.00	0.00	384.00
3945	146.00	0.00	0.00	0.00	146.00
1935	313.00	0.00	0.00	0.00	313.00
Grand Total	<u>843.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>843.00</u>

County District Number: 048-904

**Draft
12/10/24**

HOGAN PREPARATORY ACADEMY, INC.

**SCHEDULE OF SELECTED STATISTICS
For the Year Ended June 30, 2024**

5. FINANCE

Answer the following questions with an appropriate response of true, false, or N/A unless otherwise noted.

Section	Question	Answer
5.1	The charter school maintained a calendar in accordance with 160.041, 171.029, 171.031, and 171.033, RSMo and all attendance hours were reported.	True
5.2	The charter school maintained complete and accurate attendance records allowing for the accurate calculation and reporting by category of Average Daily Attendance, which includes the reporting of calendar and attendance hours, for all students in accordance with all applicable state rules and regulations. Sampling of records included those students receiving instruction in the following categories:	True
	Academic Programs Off-Campus	N/A
	Career Exploration Program – Off Campus	N/A
	Cooperative Occupational Education (COE) or Supervised Occupational Experience Program	N/A
	Dual enrollment	N/A
	Homebound instruction	N/A
	Missouri Options	N/A
	Prekindergarten eligible to be claimed for state aid	True
	Remediation	N/A
	Sheltered Workshop participation	N/A
	Students participating in the school flex program	N/A
	Traditional instruction (full and part-time students)	True
	Virtual instruction (MOCAP or other option)	True
	Work Experience for Students with Disabilities	N/A
5.3	The charter school maintained complete and accurate attendance records allowing for the accurate calculation of September Membership for all students in accordance with all applicable state rules and regulations.	True
5.4	The charter school maintained complete and accurate attendance and other applicable records allowing for the accurate reporting of the State FTE count for Free and Reduced Lunch for all students in accordance with all applicable state rules and regulations.	True
5.5	As required by Section 162.401, RSMo, a bond was purchased for the district’s school treasurer or as required by Section 160.405, RSMo, a bond was purchased for the charter school’s chief financial officer or an insurance policy issued by an insurance company that proves coverage in the event of employee theft in the total amount of:	\$500,000

County District Number: **048-904**

Draft
12/10/24

HOGAN PREPARATORY ACADEMY, INC.

SCHEDULE OF SELECTED STATISTICS
For the Year Ended June 30, 2024

5. FINANCE (CONTINUED)

Section	Question	Answer
5.6	The charter school’s deposits were secured during the year as required by Sections 110.010 and 110.020, RSMo., and the Missouri Financial Accounting Manual.	True
5.7	The district maintained a separate bank account for all Debt Service Fund monies in accordance with Section 108.180 and 165.011, RSMo. (Not applicable to charter schools.)	N/A
5.8	Salaries reported for educators in the October MOSIS Educator Core and Educator School files are supported by complete and accurate payroll and contract records. This includes payments for Teacher Baseline Salary Grants and Career Ladder if applicable.	True
5.9	If a \$162,326 or 7% x SAT x WADA transfer was made in excess of adjusted expenditures, the board approved a resolution to make the transfer, which identified the specific projects to be funded by the transfer and an expected expenditure date for the projects to be undertaken. (Not applicable to charter schools.)	N/A
5.10	The charter school published a summary of the prior year’s audit report within thirty days of the receipt of the audit pursuant to Section 165.121, RSMo.	True
5.11	The district has a professional development committee plan adopted by the board with the professional development committee plan identifying the expenditure of seventy-five percent (75%) of one percent (1%) of the current year basic formula apportionment. Remaining 25% of 1% if not spent must be restricted and spent on appropriate expenditures in the future. (Not applicable to charter schools.)	N/A
5.12	The amount spent for approved professional development committee plan activities was:	\$N/A
5.13	The charter school has posted, at least quarterly, a searchable expenditure and revenue document or database detailing actual income, expenditures, and disbursement for the current calendar or fiscal year on the district or school website or other form of social media as required by Section 160.066, RSMo.	True

Notes:	None
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All above “False” answers **must** be supported by a finding or management letter comment.

Finding(s):	None noted
Management Letter Comment:	None noted

County District Number: 048-904

Draft

12/10/24

HOGAN PREPARATORY ACADEMY, INC.

**SCHEDULE OF SELECTED STATISTICS
For the Year Ended June 30, 2024**

6. TRANSPORTATION (SECTION 163.161, RSMO)

Answer the following questions with an appropriate response of true, false, or N/A unless otherwise noted.

Section	Question	Answer
6.1	The school transportation allowable costs substantially conform to 5 CSR 30-261.040, Allowable Costs for State Transportation Aid.	True
6.2	The charter school’s pupil transportation ridership records are maintained in a manner to accurately disclose in all material respects the average number of regular riders transported.	True
6.3	Based on the ridership records, the average number of students (non-disabled K-12, K-12 students with disabilities and career education) transported on a regular basis (ADT) was:	True
	Eligible ADT	<u>613.50</u>
	Ineligible ADT	<u>0.00</u>
6.4	The charter school’s transportation odometer mileage records are maintained in a manner to accurately disclose in all material respects the eligible and ineligible mileage for the year.	True
6.5	Actual odometer records show the total charter-operated and contracted mileage for the year was:	<u>192,884</u>
6.6	Of this total, the eligible non-disabled and students with disabilities route miles and the ineligible non-route and disapproved miles (combined) was:	True
	Eligible Miles	<u>167,352</u>
	Ineligible Miles (Non-Route/Disapproved)	<u>12,565</u>
6.7	Number of days the charter school operated the school transportation system during the regular school year:	<u>161</u>

Notes:	None
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All above “False” answers **must** be supported by a finding or management letter comment.

Finding:	None noted
Management Letter Comment:	None noted

County District Number: 048-904

HOGAN PREPARATORY ACADEMY, INC.

**SCHEDULE OF STATE FINDINGS
For the Year Ended June 30, 2024**

**Draft
12/10/24**

Prior Year

There were no audit findings related to state compliance for the year ended June 30, 2023 to be resolved in the current year.

Current Year

There were no audit findings related to state compliance for the year ended June 30, 2024 noted to be resolved.

Coversheet

HPA Academic Committee Report

Section: V. Academic Committee Report
Item: A. HPA Academic Committee Report
Purpose: Vote
Submitted by:
Related Material: 4. Academic Committee Report December 2024 (1).pdf



Academic Committee Report: December 2024

The purpose of this report is to provide the academic committee an overview of Hogan Preparatory Academy’s 2024 MSIP 6 Annual Performance Report (APR). We will look at Hogan by the percentage of earned points overall and by Performance (student performance on the 2024 state assessment) compared to surrounding school systems. In addition, we will also review the metric MAP Performance Index (MPI scores) and examine how Hogan’s MPI scores for each school compares to surrounding schools in the Kansas City Metropolitan area.

Let’s Begin with the 2024 MSIP APR Report for Hogan Preparatory Academy

2024 MSIP 6 Annual Performance Report (APR)			
Year 3			
The 2024 APR includes points for both performance and continuous improvement standards.			
	Points Possible	Points Earned	% Points Earned
Performance:	140.0	79.0	56.4%
Continuous Improvement:	60.0	56.0	93.3%
Totals:	200.0	135.0	67.5%
Performance Totals			

[Full Report Link Here](#)

Hogan System Level Overall Highlights

- From 2022 to 2023, % of Total Points remained flat at 49%. In 2024 % of Total Points increased to 67.5%
- Performance points increased from 2023 to 2024, moving from 45.7 to 79.0
- Continuous Improvement points increased from 2023 to 2024, moving from 48.0 to 56.0
- In 2022, Hogan did not achieve “Target” designation in any area at the system level. In 2023, Hogan achieved “Target” designation in 1 area (Graduate Follow-up). In 2024, Hogan achieved “Target” designation in 4 areas (ELA Growth- All Students, ELA Growth- Student Groups, Math Growth-Student Groups, Graduation Rate).
- Hogan achieved “On-track” designation in 1 area (Math Growth-All Students)

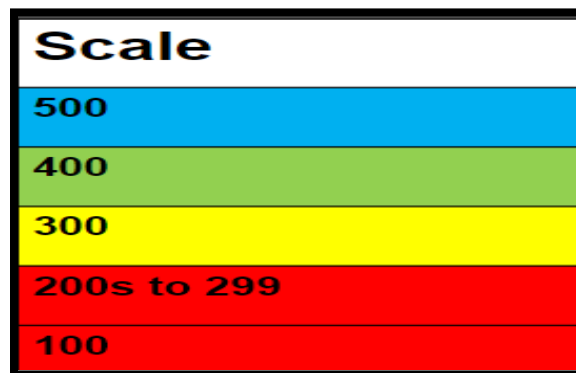


[Here are some school specific APR details](#) as well if directors would like a little more information at each of the school levels.

[The document linked here](#) shows you were Hogan ranks compared to schools. Let's take a moment to review this list in the following areas:

- Kansas City Charter School 2024 APR Comparison Ranked by Percentage of Points Earned
- Kansas City Charter School 2024 APR Comparison Ranked by Percentage of Performance Points Earned
- MCPSC Sponsored Charter Schools Ranked by Percentage of Points Earned
- MCPSC Sponsored Charter Schools Ranked by Percentage of Performance Points Earned

Directors can also compare Hogan's performance on the 2024 State Assessments by the MPI scores. The directors may recall that MAP Performance Index term is a numerical score used by the Missouri Department of Elementary and Secondary Education (DESE) to evaluate school performance based on their state standards/assessments. The MPI is calculated by assigning points to each student based on their achievement level (like "Below Basic," "Basic," "Proficient," and "Advanced") on the MAP test, then combining these points to create a single score for the school or district. The MPI scale is from 100 to 500.



[This document](#) compares each Hogan school's MPI scores in ELA and Math to surrounding schools on the 2024 MAP State Assessments. Let's take a moment to review.



In the next Academic Committee Report, I will share more information related to Student Growth and how that is calculated at the State level in relation to the MSIP APR report.

Next Steps Towards Improved Academic Performance for 2025 Assessment

Goals:

- **Administer the Middle of the Year NWEA Assessment by Friday, December 20th. We will analyze results when we return for Winter Break. Goals are as follows:**
 - 90% Participation Goal
 - 4% Growth in Proficiency from BOY to MOY in Reading and in Math
 - 60% of Students meet their Growth Goal from BOY to MOY
 - Assess whether schools are on track to meet goals or if adjustments are needed.

- **Instructional Review and SQR Report Findings and next steps: Powerful Practices & Opportunities for Growth**
 - Instructional Leadership is needed- we must keep our pulse on academics
 - Classroom instruction is sometimes intentional, but rarely rigorous
 - Student Opportunities to learn are inconsistent
 - Structures are in place, but not implemented with fidelity
 - Each school leadership team met with RD to identify the current Powerful Practices and Opportunities for Growth to address feedback from SQR and IR process. Some commonalities among the plans are as follows:
 - Ensure Quality Tier 1 Instruction aligned to standards and pacing guides
 - Small Group Instruction is not an option
 - PLC are mandatory. Currently we are completing PLC audits for each school to ensure these meetings are data informed and teachers use data to address students' learning needs in real time.
 - Watchlist Scholars have been identified and regularly monitored.
 - Action Plan was made for each school
 - RD and Principals meet once a week and evaluate progress to goals and plan.

Coversheet

Approve HPA Policies Changes and Updates

Section: VI. HPA Governance Committee
Item: A. Approve HPA Policies Changes and Updates
Purpose: Vote
Submitted by:
Related Material: HPA_Proposed_Policy_Changes_and_Updates.pdf
Personal_Financial_Disclosure_Policy.pdf
Official_School_Policy_Model.pdf
ID_Cards_Model_Policy.pdf

HOGAN

PREP ACADEMY

Proposed Policy Changes and Updates December 2024

Policy Name	Changes/Updates	
	Current	New
Personal Financial Disclosure	No policy on record	New Policy
Official School Year and School Day Policy	The Board will annually adopt a school calendar that provides for 1,044 hours of pupil attendance. Hours in excess of the state required minimum, may be recommended by the School Leader and approved by the Board.	<p>The Board will annually adopt a school calendar that provides for 1,044 hours of pupil attendance and 169 school days. Hours and days, in excess of the state required minimum, may be recommended by the School Leader and approved by the Board.</p> <p>The following language is recommended but not required:</p> <p>The School shall be required to make up the first 36 hours of school lost or canceled due to inclement weather and half the number of hours lost or canceled in excess of the 36 make-up hours if the make-up of the hours is necessary to ensure the students attend a minimum of one hundred forty-two days of school and 1,044 hours for the school year.</p> <p>The School shall be exempt from making up, up to 36 hours of school, lost or canceled due to exceptional or emergency circumstances¹ if the School has an alternative methods of instruction plan approved by the department of elementary and secondary education.</p>

<p>Identification Cards Policy</p>	<p>Identification Cards Model Policy [only required for for high schools that issue student IDs]</p> <p>The Governing Board of Hogan Preparatory Academy adopts the following policy effective on that date that the policy is adopted by the Board.</p> <ol style="list-style-type: none"> 1. Beginning July 1, 2023, Hogan Preparatory Academy shall have 988 printed on either side of the student identification cards. 988 is the three-digit dialing code that directs calls and routes text messages to the Suicide and Crisis Lifeline. 2. If on July 1, 2023, Hogan Preparatory Academy has unissued student identification cards that do not have the 988 code on them, Hogan Preparatory Academy shall issue those cards until the supply is depleted. 	<p>Identification Cards Model Policy [only required for for schools that serve pupils in grades 7-12 and issue school IDs]</p> <p>The Governing Board of Hogan Preparatory Academy adopts the following policy effective on that date that the policy is adopted by the Board.</p> <ol style="list-style-type: none"> 1. Beginning July 1, 2025, the School shall print (1) 988; (2) the nonemergency telephone number of the local police department; (3) 741741; and (4) the telephone number of a local suicide prevention hotline, if such hotline is available on either side of the student identification cards. 988 is the three-digit dialing code that directs calls and routes text messages to the Suicide and Crisis Lifeline. 741741 is the six digit dialing code that routes text messages to the Crisis Text Line. 2. If on July 1, 2025, the School has issued student identification cards that do not have the 988 code on them, the School shall issue those cards until the supply is depleted.
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Personal Financial Disclosure [required][new]

The Board of Hogan Preparatory Academy adopts the following policy, effective on the date of adoption by the Board.

Each Board Member shall complete a personal financial disclosure form and submit such form to the Missouri Ethics Commission in compliance with all requirements in Chapter 105 and any Missouri Ethics Commission regulations and guidance.

Official School Year And School Day Model Policy¹[required][revised]

The Board of Hogan Preparatory Academy adopts the following policy effective on the date that the policy is adopted by the Board.

The Board will annually adopt a school calendar that provides for 1,044 hours of pupil attendance and 169 school days. Hours and days, in excess of the state required minimum, may be recommended by the School Leader and approved by the Board.

The length of the school day shall be [insert number of hours per day].

The following language is recommended but not required:

The School shall be required to make up the first 36 hours of school lost or canceled due to inclement weather and half the number of hours lost or canceled in excess of the 36 make-up hours if the make-up of the hours is necessary to ensure the students attend a minimum of one hundred forty-two days of school and 1,044 hours for the school year.

The School shall be exempt from making up, up to 36 hours of school, lost or canceled due to exceptional or emergency circumstances² if the School has an alternative methods of instruction plan approved by the department of elementary and secondary education.

¹ Op., App. B.

² For purposes of this Policy, exceptional or emergency circumstances shall include, but not be limited to, inclement weather, a utility outage, or an outbreak of a contagious disease.

Identification Cards Model Policy [only required for schools that serve pupils in grades 7-12 and issue school IDs][revised]

The Governing Board of Hogan Preparatory Academy adopts the following policy effective on that date that the policy is adopted by the Board.

1. Beginning July 1, 2025, the School shall print on either side of the card (1) 988; (2) the nonemergency telephone number of the local police department; (3) 741741; and (4) the telephone number of a local suicide prevention hotline, if such hotline is available. 988 is the three-digit dialing code that directs calls and routes text messages to the Suicide and Crisis Lifeline. 741741 is the six digit dialing code that routes text messages to the Crisis Text Line.
2. If on July 1, 2025, the School has issued student identification cards that do not have the 988 code on them, the School shall issue those cards until the supply is depleted.